

**TOWN OF MONROE**

**2008-2009  
ANNUAL BUDGET**

**Approved by the Board of Finance on 3/17/08**

**To Be Voted On  
At the Annual Referendum  
April 1, 2008**

# Town of Monroe



**TOM BUZI**  
First Selectman

## OFFICE OF THE FIRST SELECTMAN

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February 8, 2008

To: Chairman, Town Council  
From: Tom Buzi, First Selectman *T Buzi*  
Subject: **Proposed Budget for Fiscal Year 2008/2009**

The attached documentation outlines the First Selectman recommendations for the 2008/09 Town budget. This document is the result of countless hours of collaboration, and I wish to extend my thanks to all the employees that contributed to its preparation. The proposed budget reflects the desires that voters have expressed for me to present a fiscally responsible budget while balancing that desire with delivering needed services to the Town of Monroe.

The proposed 2008/2009 Budget was developed with the following objectives in mind:

- Fund essential services
  - Education
  - Emergency Services
- Increase road maintenance funding
- Capital improvements
  - Initiate long term vehicle replacement plan
  - Fund emergency radio system
  - Repair Jockey Hollow Fire Station HVAC
- Deliver a budget based on Town needs

The total dollar amount of the proposed 2008/2009 budget for the Town of Monroe, including grant and contra expenditures, is recommended to be \$49,650,000 for Education, \$16,137,332 for Town Operations, \$5,418,151 for Debt Service, and \$120,000 for Reserves— totaling \$74,087,602, a 4.72% increase over the current expense budget.

I look forward to discussing these recommendations with the Town Council.

## Monroe's 2008/2009 Budget Process

The proposed 2008/2009 Budget is developed with the goal of providing for the health, safety and welfare of all the citizens of Monroe. This budget will focus on Town needs - the maintenance of roads and buildings, our public safety needs, culture and recreation, health and welfare, and our wonderful educational system. Over the next few months our elected officials – The Board of Education, Town Council, Board of Finance and I will work together to provide a budget that drives value for our citizenry beginning July 1, 2008.

Government is the art of discussion and compromise and in my first three months in office I have worked hard to get the input of all of Monroe's citizens. I urge everyone to be involved in the budget process and look forward to hearing your opinions throughout the deliberations. However, I ask that the rhetoric be restrained and respectful. While we may disagree about the budget, we can all agree that our democratic process should be enhanced, not diminished, during our budget conversation.

Tom Buzi  
First Selectman

The fiscal year of the Town shall start on July 1, 2008 and terminates on June 30, 2009.

### Preliminary budget estimates

All departments, offices, agencies, boards, commissions, committees and authorities shall submit to the Director of Finance and the First Selectman, at such time and in such manner as the First Selectman prescribes, but no later than **January 2** of each year, an estimate of proposed revenue and expenditures relating to their respective departments, offices and public bodies for the fiscal year to commence the following July 1. The Board of Education shall submit to the First Selectman and Director of Finance its proposed budget no later than **January 9** of each year.

### Preparation of First Selectman's budget

The budget as proposed by the First Selectman shall consist of:

1. An expense budget for all town expenditures, including expenditures of the Board of Education.
2. A capital expense budget.
3. A financial plan for the fiscal year.
4. An explanation by the First Selectman of the proposed budget and the fiscal policy proposed by the First Selectman.
5. Recommendations of the First Selectman concerning all proposed town expenditures and capital projects.

The budget as proposed by the First Selectman shall be delivered to the Town Council not later than **February 8th** of each year.

### **Duties of the Council on Budget**

The Town Council, except as otherwise provided by the Town Charter, has such powers and duties relating to the Town Budget and the Board of Education budget as are set forth in the Connecticut General Statutes. The Council shall review the Town Budget and shall make such revisions, as it deems desirable consistent with the welfare and the resources of the town. During its review of the budget, the Council shall hold one public hearing, at which time any elector or taxpayer may have an opportunity to be heard regarding the Town Budget as proposed by the First Selectman. Not later than **February 28th** of each year the Council shall forward the budget as proposed by the Town Council to the Board of Finance.

### **Duties of the Board of Finance on Budget**

The Board of Finance, except as otherwise provided by the Town Charter, has such powers and duties relating to the Town Budget and the Board of Education budget as are set forth in the Connecticut General Statutes for Boards of Finance. Upon receipt of the budget as proposed by the Town Council, the Board of Finance shall review the same and shall make such revisions, as it deems desirable consistent with the welfare and resources of the town. During its review process of the budget, the Board of Finance shall hold one public hearing, at which such time the electors and taxpayers of the town shall have an opportunity to be heard regarding the budget as proposed by the Town Council. After such meetings and hearing, the Board shall prepare its final proposed Annual Budget and shall deliver the same to the First Selectman not later than **March 21st** of each year.

### **Publication and referendum**

The First Selectman shall, upon receipt of the budget as proposed by the Board of Finance, prepare the final proposed Annual Town Budget to be submitted to the Annual Budget Referendum. The First Selectman shall cause to be published in a newspaper having a general circulation in the Town of Monroe a summary of the final proposed Annual Budget at least five (5) days prior to the date of the Annual Budget Referendum.

The Town Clerk shall place notice of the Annual Budget Referendum in a newspaper having a substantial circulation in the Town of Monroe, at least five days before the date of the Referendum. The Town Clerk shall prepare the ballots, and the question shall be worded in accordance with the requirements of Sec. 9-369, Connecticut General Statutes.

***The Annual Budget Referendum shall be held on the first Tuesday in April of each year.*** Copies of the final proposed Annual Budget shall be made available to the public at the Town Library and the Town Clerk's office at least five (5) days prior to the date of the Annual Budget Referendum. The Annual Town Budget shall be deemed approved and shall become effective when approved by a majority of those voting at the Annual Budget Referendum.

**Key Dates**

- February 8, 2008 First Selectman's Budget due to Town Council
  
- February 11, 2008 Town Council Budget Public Hearing
- February 12, 2008 Town Council Budget Workshop Session
- February 13, 2008 Town Council Budget Workshop Session
- February 25, 2008 Town Council Budget Workshop Session
- February 26, 2008 Town Council Budget Workshop Session (if needed)
  
- February 28, 2008 Town Council's Budget due to the Board of Finance
  
- February 28, 2008 Board of Finance Budget Public Hearing/Budget Workshop Session
- March 3, 2008 Board of Finance Budget Workshop Session
- March 5, 2008 Board of Finance/Board of Education Budget Workshop Session
- March 10, 2008 Board Finance Budget Workshop Session
- March 12, 2008 Board of Finance Budget Workshop Session
- March 17, 2008 Board Finance Budget Workshop Session
- March 19, 2008 Board of Finance Budget Workshop Session (if needed)
  
- March 21, 2008 Board of Finance's Budget due to the First Selectman
  
- April 1, 2008 Annual Budget Referendum
- July 1, 2008 New Fiscal Year begins

## **BUDGET SUMMARY**

TOWN OF MONROE  
2008-2009 BUDGET

TOWN OF MONROE 2008-2009 BUDGET  
FINANCIAL PLAN RECOMMENDED FISCAL POLICY

EXPENDITURES	2007-2008	2008-2009	INCREASE (DECREASE)
			\$ %
OPERATING EXPENSES			
TOWN	15,236,785	16,025,332	788,547 5.18%
DEBT SERVICE	5,330,823	5,418,151	87,328 1.64%
EDUCATION	47,415,681	49,550,000	2,134,319 4.50%
CONTRA/REIMBURSABLES & ED GRANTS RESERVED FOR	2,681,783	2,762,119	80,336 3.00%
E M S	30,000	30,000	- 0.00%
INTERNAL SERVICE	20,000	20,000	- 0.00%
REVALUATION	35,000	70,000	35,000 100.00%
CAPITAL EQUIPMENT/ PROJECTS	-	-	- 0.00%
TOTAL EXPENDITURES	70,750,072	73,875,602	3,125,530 4.42%
REVENUE			
OPERATING REVENUE	10,939,151	10,357,766	(581,385) -5.31%
CONTRA/REIMBURSABLES	1,198,514	1,118,311	(80,203) -6.69%
Education GRANTS	1,483,269	1,643,808	160,539 10.82%
FUNDING SOURCES			
UNDESIGNATED FUND BALANCE	370,000	370,000	- 0.00%
SUPPLEMENTAL TAXES	415,000	425,000	10,000 2.41%
OPERATING TRANSFERS	-	186,858	186,858 0.00%
PRIOR TAXES	200,000	200,000	- 0.00%
CURRENT YEARS TAXES	56,144,138	59,573,859	3,429,721 6.11%
TOTAL REVENUE	70,750,072	73,875,602	3,125,530 4.42%
ESTIMATED GRAND LIST	2,047,566,718	2,063,754,886	16,188,168 0.79%
COLLECTION RATE	98.50%	98.50%	0.00% 0.00%
MILL RATE	27.42	28.87	1.45 5.29%

## **EXPENSE BUDGET**



TOWN OF MONROE  
2008-2009 BUDGET

**EXPENSE BUDGET SUMMARY**

The following is a comparison of the proposed 2008-2009 expense budget with the 2007-2008 expense budget.

EXPENDITURES	2007-2008	2008-2009	INCREASE (DECREASE)	
			\$	%
GENERAL GOVERNMENT	5,880,068	6,092,285	212,217	3.61%
PUBLIC SAFETY	5,205,919	5,417,133	211,214	4.06%
PUBLIC WORKS	2,290,834	2,584,779	293,945	12.83%
SANITATION	319,431	360,408	40,977	12.83%
HEALTH & WELFARE	191,203	174,015	(17,188)	-8.99%
CULTURE & RECREATION	1,343,830	1,391,212	47,382	3.53%
SPECIAL PROJECTS	5,500	5,500	0	0.00%
EDUCATION	47,415,681	49,550,000	2,134,319	4.50%
<b>SUB TOTAL</b>				
<b>OPERATING EXPENDITURES</b>	62,652,466	65,575,332	2,922,866	4.67%
DEBT SERVICE	5,330,823	5,418,151	87,328	1.64%
<b>TOTAL OPERATING EXPENDITURES</b>	<b>67,983,289</b>	<b>70,993,483</b>	<b>3,010,194</b>	<b>4.43%</b>
<b>CONTRA/REIMBURSABLES</b>				
EDUCATION	1,198,514	1,118,311	(80,203)	-6.69%
EDUCATION GRANTS	1,483,269	1,643,808	160,539	10.82%
EMS CAPITAL RESERVE	30,000	30,000	0	0.00%
INTERNAL SERVICE FUND RESERVE	20,000	20,000	0	0.00%
REVALUATION RESERVE	35,000	70,000	35,000	100.00%
CAPITAL PROJECTS/EQUIPMENT	0	0	0	0.00%
<b>SUB TOTAL</b>				
<b>OTHER EXPENDITURES</b>	2,766,783	2,882,119	115,336	4.17%
<b>TOTAL EXPENDITURES</b>	<b>70,750,072</b>	<b>73,875,602</b>	<b>3,125,531</b>	<b>4.42%</b>

TOWN OF MONROE  
2007-2008 BUDGET

MUNICIPAL EXPENSE BUDGET  
FISCAL YEAR 2008-2009

Department	Approved Amended budget 2006-2007	Expended budget 2006-2007	Amended Current budget 2007-2008	2007-2008 Expended as of 12-31-07	Submitted Departmental Budget 2008-2009	Dollar change 2008-2009 compare 2007-2008	% Change 2008-09 Compared to 2007-08	First Selectman budget 2008-2009	Dollar change 2008-2009 compare 2007-2008	% Change 2008-09 Compared to 2007-08
<b>General Government</b>										
Selectman	82,312	82,312	82,312	39,858	87,251	4,939	6.00%	87,251	4,939	6.00%
Salary-Administration/Selectman	62,897	62,894	38,340	21,501	44,750	5,410	13.75%	44,750	5,410	13.75%
Salaries-Other	10,715	10,715	9,000	2,591	9,500	500	5.56%	9,000	0	0.00%
Vehicle Expense	762	762	1,100	38	1,100	-	0.00%	1,100	0	0.00%
Consulting Fees	0	0	0	0	0	-	-	0	0	-
Town Report	3,000	3,000	3,000	3,000	3,000	-	0.00%	3,000	0	0.00%
Legal-Town Attorney	114,597	114,597	90,000	66,961	95,000	5,000	5.56%	90,000	0	0.00%
Contingency	0	0	0	0	0	-	-	0	0	-
Equipment	0	0	0	0	0	-	-	0	0	-
<b>Department Total</b>	<b>274,283</b>	<b>274,280</b>	<b>224,752</b>	<b>133,949</b>	<b>240,601</b>	<b>15,849</b>	<b>7.05%</b>	<b>235,101</b>	<b>10,349</b>	<b>4.60%</b>
<b>Town Council</b>										
Clerical	2,999	2,516	2,995	1,080	2,995	-	0.00%	2,995	0	0.00%
Office Expense	3,500	1,838	1,000	1,357	2,000	1,000	100.00%	1,750	750	75.00%
Equipment	0	0	0	0	0	-	-	0	0	-
<b>Department Total</b>	<b>6,499</b>	<b>4,354</b>	<b>3,995</b>	<b>2,437</b>	<b>4,995</b>	<b>1,000</b>	<b>25.03%</b>	<b>4,745</b>	<b>750</b>	<b>18.77%</b>
<b>Board of Finance</b>										
Clerical	1,910	546	1,997	887	1,997	-	0.00%	2,000	3	0.15%
Office Expense	848	848	500	134	500	-	0.00%	500	0	0.00%
Audit	36,850	36,800	36,850	23,300	38,500	1,650	4.48%	37,500	650	1.76%
Equipment	0	0	0	0	0	-	-	0	0	-
<b>Department Total</b>	<b>39,608</b>	<b>38,194</b>	<b>39,347</b>	<b>24,321</b>	<b>40,997</b>	<b>1,650</b>	<b>4.19%</b>	<b>40,000</b>	<b>653</b>	<b>1.66%</b>
<b>Registrar of Voters</b>										
Salary-Administration/Registrars	28,938	28,938	22,673	12,810	27,400	4,727	20.85%	27,000	4,327	19.08%
Salary-Other/Deputy Registrars	7,501	7,500	10,227	5,509	10,800	573	5.60%	10,800	573	5.60%
Salaries-Clerical	39,055	39,054	25,000	11,969	25,000	-	0.00%	25,000	0	0.00%
Office Expense	12,626	12,625	3,000	1,563	6,000	3,000	100.00%	5,000	2,000	66.67%
Voting Expense	8,232	8,232	5,500	1,503	6,500	1,000	18.18%	6,000	500	9.09%
Repair/Maintenance Equipment	1,299	1,299	0	0	0	-	-	0	0	-
Equipment	398	398	0	600	1,500	1,500	-	500	500	-
<b>Department Total</b>	<b>98,043</b>	<b>98,046</b>	<b>66,400</b>	<b>33,954</b>	<b>77,200</b>	<b>10,800</b>	<b>16.27%</b>	<b>74,300</b>	<b>7,900</b>	<b>11.90%</b>
<b>Town Clerk</b>										
Salary-Administration	51,445	51,445	51,445	24,911	54,532	3,087	6.00%	54,532	3,087	6.00%
Salaries-Other	70,453	70,453	73,048	33,838	75,212	2,164	2.96%	75,212	2,164	2.96%
Salaries-Part-Time	3,500	2,597	3,500	874	6,000	2,500	71.43%	4,500	1,000	28.57%
Office Expense	6,000	5,228	8,000	2,236	8,500	500	6.25%	8,000	0	0.00%
Voting	3,500	3,125	8,000	331	8,000	-	0.00%	8,000	0	0.00%
Land Records	27,000	26,514	36,200	6,750	36,200	-	0.00%	33,000	(3,200)	-8.84%
Vital Statistics	1,400	308	2,000	0	2,000	-	0.00%	2,000	0	0.00%
Printing	1,250	1,250	1,350	0	1,350	-	0.00%	1,350	0	0.00%
Equipment	0	0	0	0	1,800	1,800	-	0	0	-
<b>Department Total</b>	<b>164,548</b>	<b>160,920</b>	<b>183,543</b>	<b>68,940</b>	<b>193,594</b>	<b>10,051</b>	<b>5.48%</b>	<b>186,594</b>	<b>3,051</b>	<b>1.66%</b>

TOWN OF MONROE  
2007-2008 BUDGET

MUNICIPAL EXPENSE BUDGET  
FISCAL YEAR 2008-2009

Department	Approved Amended budget 2006-2007	Expended Budget 2006-2007	Amended Current Budget 2007-2008	2007-2008 Expended as of 12-31-07	Submitted Departmental Budget 2008-2009	Dollar change 2007-2008 compared to 2007-2008	% Change 2008-09 Compared to 2007-08	First Selectman budget 2008-2009	Dollar change 2008-2009 compared to 2007-2008	% Change 2008-09 Compared to 2007-08
<b>Tax Collector</b>										
Salary-Administration	49,877	51,445	51,445	24,911	54,532	3,087	6.00%	54,532	3,087	6.00%
Salaries-Other	65,788	35,854	35,895	17,889	36,943	1,048	2.92%	36,943	1,048	2.92%
Salaries-Part-Time	4,000	6,840	7,500	2,816	7,000	(500)	-6.67%	7,000	(500)	-6.67%
Office Expense	29,451	23,830	33,000	7,195	40,165	7,165	21.71%	34,000	1,000	3.03%
Lock Box	0	0	0	0	0	-	-	0	0	0.00%
Collection-Deinquencies	15,949	15,001	14,500	6,956	17,000	2,500	17.24%	15,500	1,000	6.90%
Equipment	0	0	0	0	0	-	-	0	0	0.00%
<b>Department Total</b>	<b>165,065</b>	<b>132,970</b>	<b>142,340</b>	<b>59,687</b>	<b>155,640</b>	<b>13,300</b>	<b>9.34%</b>	<b>147,975</b>	<b>5,635</b>	<b>3.96%</b>
<b>Town Treasurer</b>										
Salary-Administration	9,311	9,604	9,604	4,650	10,180	576	6.00%	10,180	576	6.00%
<b>Department Total</b>	<b>9,311</b>	<b>9,604</b>	<b>9,604</b>	<b>4,650</b>	<b>10,180</b>	<b>576</b>	<b>6.00%</b>	<b>10,180</b>	<b>576</b>	<b>6.00%</b>
<b>Boards &amp; Commissions</b>										
Architectural Review Board	200	0	200	0	200	-	0.00%	200	0	0.00%
Board of Assessment Appeals	387	387	1,000	175	1,500	500	50.00%	1,500	500	50.00%
Conservation Commission	2,000	1,874	2,000	1,801	2,000	-	0.00%	2,000	0	0.00%
Economic Development Commission	100	50	100	0	100	-	0.00%	100	0	0.00%
Ethics Board	100	0	100	0	100	-	0.00%	100	0	0.00%
Historic District Commission	2,500	1,867	2,000	75	2,000	-	0.00%	2,000	0	0.00%
Water Pollution Control Authority	387	0	1,500	-	1,500	-	0.00%	1,000	(500)	-33.33%
Planning & Zoning Commission	500	346	500	-	500	-	0.00%	500	0	0.00%
Zoning Board of Appeals	150	117	150	-	150	-	0.00%	150	0	0.00%
Youth Commission	250	42	250	-	250	-	0.00%	250	0	0.00%
Charter Revision Commission	2,609	2,609	1,500	1,288	1,500	-	0.00%	0	(1,500)	-100.00%
Commission on Aging	150	29	150	-	150	-	0.00%	150	0	0.00%
Capital Improvements Task Force	1,111	1,111	0	208	150	-	0.00%	0	(1,161)	-105.31%
<b>Department Total</b>	<b>10,444</b>	<b>8,432</b>	<b>9,450</b>	<b>2,747</b>	<b>9,950</b>	<b>500</b>	<b>5.29%</b>	<b>7,950</b>	<b>(1,500)</b>	<b>-15.87%</b>
<b>Youth Services</b>										
Salaries - Part Time	0	0	0	0	0	-	0.00%	0	0	0.00%
Office Expense	0	0	0	0	0	-	0.00%	0	0	0.00%
Operating Expense	0	0	0	0	0	-	0.00%	0	0	0.00%
Vehicle Expense	0	0	0	0	0	-	0.00%	0	0	0.00%
Consulting	0	0	0	0	0	-	0.00%	0	0	0.00%
Printing	0	0	0	0	0	-	0.00%	0	0	0.00%
Rent	0	0	0	0	0	-	0.00%	0	0	0.00%
<b>GENERAL APPROPRIATION FOR PROGRAM</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>

TOWN OF MONROE  
2007-2008 BUDGET

MUNICIPAL EXPENSE BUDGET  
FISCAL YEAR 2008-2009

Department	Approved Amended budget 2006-2007	Expended budget 2006-2007	Amended Current budget 2007-2008	2007-2008 Expended as of 12-31-07	Submitted Departmental Budget 2008-2009	Dollar change compare 2007-2008	% Change Compared to 2007-08	First Selectman budget 2008-2009	Dollar change compare 2007-2008	% Change Compared to 2007-08
<b>Senior Citizens</b>										
Salary-Administration	44,795	44,795	46,136	21,588	50,173	4,037	8.75%	50,173	4,037	8.75%
Salaries-Other	64,573	63,974	68,371	30,656	70,500	2,129	3.11%	70,500	2,129	3.11%
Salaries-Part Time	33,521	33,521	36,942	14,348	37,449	507	1.37%	37,449	507	1.37%
Office Expense	2,774	2,774	3,000	990	3,000	0	0.00%	3,000	0	0.00%
Operating Expenses	7,006	7,005	7,000	1,834	7,000	0	0.00%	7,000	0	0.00%
Vehicle Expense	13,733	13,733	11,100	7,673	11,100	0	0.00%	11,100	0	0.00%
Contracted Services	0	0	0	0	0	0	0.00%	0	0	0.00%
Nutrition	14,357	14,357	10,210	2,756	10,210	0	0.00%	10,210	0	0.00%
Equipment	0	0	0	0	0	0	0.00%	0	0	0.00%
Utilities	26,236	25,194	27,770	10,374	27,770	0	0.00%	27,770	0	0.00%
<b>Department Total</b>	<b>206,995</b>	<b>205,353</b>	<b>210,528</b>	<b>90,219</b>	<b>217,202</b>	<b>6,673</b>	<b>3.17%</b>	<b>217,202</b>	<b>6,673</b>	<b>3.17%</b>
<b>Economic Development</b>										
Salary-Administration	41,057	41,057	20,600	10,220	41,200	20,600	100.00%	41,200	20,600	100.00%
Salaries-Part Time	0	0	0	0	0	0	0.00%	0	0	0.00%
Office Expense	6,149	6,149	3,900	5,011	3,900	0	0.00%	3,900	0	0.00%
Vehicle Expense	0	0	300	0	300	300	0.00%	300	0	0.00%
Marketing Advertising	4,810	4,810	3,500	3,120	7,500	4,000	114.29%	4,000	500	14.29%
<b>Department Total</b>	<b>52,016</b>	<b>52,016</b>	<b>28,300</b>	<b>18,351</b>	<b>52,900</b>	<b>24,600</b>	<b>86.83%</b>	<b>49,400</b>	<b>21,100</b>	<b>74.56%</b>
<b>Inland-Wetlands</b>										
Salaries-Town Engineer	0	0	38,000	9,306	40,326	2,326	6.12%	40,326	2,326	6.12%
Salaries Part-Time	9,978	9,978	8,000	4,738	12,300	4,300	53.75%	8,500	500	6.25%
Office Expense	8,000	7,154	7,000	2,038	6,800	(200)	-2.86%	6,500	(500)	-7.14%
Operating Expenses	500	465	500	0	500	0	0.00%	500	0	0.00%
Consulting Fees	6,200	6,200	1,000	0	1,000	0	0.00%	1,000	0	0.00%
Equipment	0	0	0	0	500	500	0.00%	0	0	0.00%
<b>Department Total</b>	<b>24,678</b>	<b>23,797</b>	<b>54,500</b>	<b>6,776</b>	<b>61,426</b>	<b>4,600</b>	<b>12.71%</b>	<b>56,826</b>	<b>2,326</b>	<b>4.27%</b>
<b>Human Resources</b>										
Salary-Administration	66,461	66,461	66,467	33,068	68,793	2,326	3.50%	68,793	2,326	3.50%
Salaries-Other	5,259	4,918	5,508	2,207	5,508	0	0.00%	7,000	1,492	27.09%
Office Expense	4,890	4,890	1,100	2,275	1,100	0	0.00%	1,500	400	36.36%
Personnel Administration	5,000	1,149	7,000	2,365	7,000	0	0.00%	6,500	(500)	-7.14%
Education	3,500	3,078	3,500	225	3,500	0	0.00%	3,500	0	0.00%
Social Security/Medicare	526,412	526,412	540,475	272,156	565,000	24,525	4.54%	541,000	525	0.10%
Pension	163,400	156,613	168,958	42,925	181,250	12,292	7.28%	181,250	12,292	7.28%
Labor Relations	53,542	53,542	35,000	13,102	40,000	5,000	14.29%	37,500	2,500	7.14%
Legal Fees-Heart & Hypertension	2,500	0	2,500	0	2,500	0	0.00%	2,000	(500)	-20.00%
Insurance	2,051,583	2,049,995	2,257,732	1,153,980	2,365,620	113,888	5.06%	2,365,620	113,888	5.06%
Unemployment Compensation Benefits	19,793	19,793	11,500	2,223	11,500	0	0.00%	6,000	(5,500)	-47.83%
Wage Adjustments	0	0	112,154	0	60,910	(51,244)	-45.69%	60,910	(51,244)	-45.69%
Equipment	600	0	1,000	0	1,000	0	0.00%	1,000	0	0.00%
Loss Control	11,455	11,456	8,800	3,718	8,800	0	0.00%	8,500	(300)	-3.41%
Americans with Disabilities Act	681	681	650	0	650	0	0.00%	650	0	0.00%
Safety Committee	1,200	936	1,200	0	1,200	0	0.00%	1,200	0	0.00%
<b>Department Total</b>	<b>2,916,276</b>	<b>2,895,924</b>	<b>3,217,544</b>	<b>1,528,244</b>	<b>3,324,331</b>	<b>106,787</b>	<b>3.32%</b>	<b>3,292,923</b>	<b>75,379</b>	<b>2.34%</b>

TOWN OF MONROE  
2007-2008 BUDGET

MUNICIPAL EXPENSE BUDGET  
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Department	Approved Amended budget 2006-2007	Expended Budget 2006-2007	Amended Current budget 2007-2008	2007-2008 Expended as of 12-31-07	Submitted Departmental Budget 2008-2009	Dollar change 2008-2009 compare 2007-2008	% Change 2008-09 Compared to 2007-08	First Selectman budget 2008-2009	Dollar change 2008-2009 compare 2007-2008	% Change 2008-09 Compared to 2007-08
<b>FINANCE</b>										
Salary-Administration	84,108	84,105	84,105	41,889	87,136	3,031	3.60%	87,136	3,031	3.60%
Salaries-Other	117,722	117,691	116,128	61,152	122,269	6,141	5.29%	122,269	6,141	5.29%
Salaries-Part Time	92,683	92,662	32,996	31,319	35,996	3,000	9.09%	35,996	3,000	9.09%
Office Expense	13,651	13,331	9,000	7,109	10,000	1,000	11.11%	10,000	1,000	11.11%
Data Processing	98,144	98,142	0	0	0	0	0.00%	0	0	0.00%
Bank Expenses	1,777	1,777	3,000	92	3,000	0	0.00%	3,000	0	0.00%
Repair & Maintenance Equipment	315	315	1,500	789	1,500	0	0.00%	1,500	(500)	-33.33%
Equipment	0	0	0	315	0	0	0.00%	0	0	0.00%
Technology Plan	39,081	39,080	0	0	0	0	0.00%	0	0	0.00%
Department Total	447,481	447,123	246,729	144,665	259,901	13,172	5.34%	259,401	12,672	5.14%
<b>TECHNOLOGY</b>										
Salary-Administration	0	0	25,000	0	25,000	25,000	0.00%	25,000	0	0.00%
Salaries-Other	0	0	116,473	0	124,167	7,694	6.61%	124,167	7,694	6.61%
Salaries-Part Time	0	0	20,160	0	20,765	605	3.00%	20,765	605	3.00%
Office Expense	0	0	0	0	2,000	2,000	0.00%	2,000	2,000	0.00%
Contracted Services	0	0	7,200	0	11,306	4,106	57.03%	11,306	4,106	57.03%
Data Processing	0	0	48,000	0	58,000	10,000	20.83%	58,000	10,000	20.83%
Technology Plan	0	0	30,610	0	29,700	(910)	-2.97%	29,700	(910)	-2.97%
Communications Moved from Town Bldg Main	0	0	67,546	0	65,000	(2,546)	-3.77%	65,000	(2,546)	-3.77%
Department Total	189,710	188,550	194,576	82,679	204,978	10,402	5.35%	202,978	8,402	4.32%
<b>Tax Assessor</b>										
Salary-Administration	69,409	69,409	71,491	30,700	72,922	1,431	2.00%	72,922	1,431	2.00%
Salaries-Other	111,360	110,550	116,325	47,942	122,731	6,406	5.51%	122,731	6,406	5.51%
Office Expense	8,381	8,381	6,600	3,714	8,000	1,400	21.21%	8,000	400	6.06%
Vehicle Expense	560	210	160	323	325	165	103.13%	325	165	103.13%
Consulting Fees	0	0	0	0	1,000	1,000	0.00%	0	0	0.00%
Equipment	0	0	0	0	0	0	0.00%	0	0	0.00%
Department Total	189,710	188,550	194,576	82,679	204,978	10,402	5.35%	202,978	8,402	4.32%
<b>Building Department</b>										
Salary-Administration	64,703	64,703	66,634	31,289	69,283	2,649	3.98%	69,283	2,649	3.98%
Salaries-Other	86,289	86,289	88,718	40,571	132,963	44,245	49.87%	90,911	2,193	2.47%
Salaries-Part Time	1,000	126	3,000	126	4,900	1,900	63.33%	3,000	0	0.00%
Office Expense	5,738	5,149	4,500	1,874	9,000	4,500	100.00%	5,500	1,000	22.22%
Vehicle Expense	1,922	1,611	1,350	658	1,650	300	22.22%	1,500	150	11.11%
Consulting Fees	500	0	0	0	500	500	0.00%	0	0	0.00%
Equipment	0	0	0	0	2,180	2,180	0.00%	0	0	0.00%
Department Total	160,152	157,878	164,202	74,518	220,476	56,274	34.27%	170,194	5,982	3.65%

TOWN OF MONROE  
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MUNICIPAL EXPENSE BUDGET  
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Department	Approved Amended budget 2006-2007	Expended budget 2006-2007	Amended Current budget 2007-2008	2007-2008 Expended as of 12-31-07	Submitted Departmental Budget 2008-2009	Dollar change compare 2007-2008	% Change Compared to 2007-08	First Selectman budget 2008-2009	Dollar change compare 2008-2009	% Change Compared to 2007-08
<b>Planning &amp; Zoning</b>										
Salary-Administration	69,072	69,072	71,131	33,441	72,545	1,414	1.99%	72,545	1,414	1.99%
Salaries-Other	34,989	34,989	35,045	16,681	36,093	1,048	2.99%	36,093	1,048	2.99%
Salaries-Part-time	0	0	0	0	0	0	0.00%	0	0	0.00%
Office Expense	17,898	17,897	14,200	7,322	21,000	6,800	47.89%	14,500	300	2.11%
Consulting Fees	4,000	4,000	3,000	300	6,000	3,000	100.00%	4,000	1,000	33.33%
Printing	4,000	4,000	3,000	0	4,000	1,000	33.33%	3,500	500	16.67%
Repair/Maintenance Equipment	425	375	425	375	425	-	0.00%	425	0	0.00%
Equipment	0	0	0	0	6,500	6,500	0.00%	5,000	5,000	0.00%
01-01-150-35 Zoning Enforcement	0	0	0	0	0	-	0.00%	0	0	0.00%
Salaries-Other	50,431	50,431	51,546	24,346	53,090	1,544	3.00%	53,090	1,544	3.00%
Office Expense	838	838	900	699	900	-	0.00%	900	0	0.00%
Vehicle Expense	775	775	900	749	1,200	300	33.33%	1,100	200	22.22%
Hearing Officer	0	0	250	0	250	250	0.00%	250	0	0.00%
<b>Department Total</b>	<b>182,428</b>	<b>182,377</b>	<b>180,397</b>	<b>83,913</b>	<b>202,003</b>	<b>21,606</b>	<b>11.98%</b>	<b>191,403</b>	<b>11,006</b>	<b>6.10%</b>
<b>Town Buildings Maintenance</b>										
Salaries-Other	77,717	77,717	108,781	38,652	85,417	(23,364)	-21.48%	85,417	(23,364)	-21.48%
Operating Expense	49,094	49,094	39,075	23,257	65,605	26,530	67.90%	65,000	25,925	66.35%
Contracted Services	13,937	13,937	15,662	14,642	16,710	1,048	6.89%	16,710	1,048	6.89%
Light & Power	92,596	92,595	81,844	34,162	90,938	9,094	11.11%	90,938	9,094	11.11%
Heat	42,694	42,694	45,480	1,090	50,020	4,540	9.88%	50,020	4,540	9.88%
Water	1,777	1,777	1,760	724	2,200	440	25.00%	2,000	240	13.64%
Communications	60,976	66,372	100	26,869	0	-	8400.00%	0	(100)	-100.00%
Moved to Technology DEPT	24,786	24,786	100	0	8,500	8,400	8400.00%	0	(100)	-100.00%
<b>Equipment</b>	<b>24,786</b>	<b>24,786</b>	<b>100</b>	<b>0</b>	<b>8,500</b>	<b>8,400</b>	<b>8400.00%</b>	<b>0</b>	<b>(100)</b>	<b>-100.00%</b>
<b>Department Total</b>	<b>363,577</b>	<b>369,870</b>	<b>292,702</b>	<b>139,396</b>	<b>319,390</b>	<b>26,688</b>	<b>9.12%</b>	<b>310,085</b>	<b>17,383</b>	<b>5.94%</b>
<b>Special Programs</b>										
Sec 10-Salaries-Other	66,730	66,730	52,971	29,669	65,215	12,244	23.11%	65,215	12,244	23.11%
Sec 10-217 Schools	27,148	27,148	26,500	8,812	26,500	-	0.00%	26,500	0	0.00%
Memorial Day	3,000	3,000	3,000	0	3,000	-	0.00%	3,000	0	0.00%
Monroe Spirit Week	0	0	0	0	0	-	0.00%	0	0	0.00%
Youth Substance Abuse	15,000	15,000	15,000	15,000	15,000	-	0.00%	15,000	0	0.00%
Historical Society	1,500	1,500	1,500	0	1,500	-	0.00%	1,500	0	0.00%
Family Services-Woodfield	2,000	2,000	2,000	2,000	2,000	-	0.00%	2,000	0	0.00%
Title XX Grant Crisis	1,000	1,000	1,000	0	1,000	-	0.00%	1,000	0	0.00%
C-Med Communications Contract	61,354	60,213	61,354	45,766	62,360	1,006	1.64%	62,360	1,006	1.64%
Volunteer Fire Tax Incentive	45,366	45,366	57,000	48,700	54,000	(3,000)	-5.26%	48,000	(9,000)	-15.79%
Masuk Well Monitoring	21,198	20,587	19,800	5,031	17,900	(2,000)	-10.53%	15,000	(4,000)	-21.05%
<b>Department Total</b>	<b>223,098</b>	<b>242,544</b>	<b>239,325</b>	<b>154,978</b>	<b>247,575</b>	<b>8,250</b>	<b>3.45%</b>	<b>239,575</b>	<b>250</b>	<b>0.10%</b>

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<b>Regional Programs</b>										
Regional Planning	8,876	8,876	8,876	8,876	8,876	-	0.00%	9,000	124	1.40%
Regional Network Program	7,500	7,500	7,500	7,500	7,500	-	0.00%	7,500	0	0.00%
Lake Zoar Authority	19,750	19,750	19,750	19,750	19,750	-	0.00%	20,000	250	1.27%
Probate Court	5,413	5,413	5,757	5,454	5,757	7,600	0.00%	12,000	1,843	32.01%
Ct. Conference of Municipalities (dues)	11,452	11,452	11,546	11,691	12,050	504	4.37%	12,000	454	3.93%
Southwest Regional Mental Health Board	1,500	1,500	1,500	1,500	1,500	-	0.00%	1,500	0	0.00%
Southwestern Ct. EMS Council (membership)	890	890	890	890	890	-	0.00%	890	0	0.00%
Connecticut Council of Small Towns	1,025	1,025	1,025	1,025	1,025	-	0.00%	1,025	0	0.00%
Department Total	56,565	56,406	56,844	55,796	57,348	504	0.89%	59,515	2,671	4.70%
<b>General Government Totals</b>	<b>5,590,783</b>	<b>5,552,638</b>	<b>5,880,068</b>	<b>2,710,220</b>	<b>6,236,625</b>	<b>356,557</b>	<b>6.06%</b>	<b>6,092,285</b>	<b>212,217</b>	<b>3.61%</b>
<b>Public Safety</b>										
<b>Police Department</b>										
<b>ADMINISTRATION 01-03-320-05</b>										
Salary-Administration	96,789	96,789	96,788	48,808	101,522	4,734	4.89%	101,522	4,734	4.89%
Salaries-Other	219,912	219,912	222,223	106,179	229,508	7,285	3.28%	229,508	7,285	3.28%
Office Expense	10,698	10,050	10,355	4,874	10,425	70	0.66%	10,355	0	0.00%
<b>PERSONNEL 01-03-320-10</b>										
Salaries-Uniform	1,892,087	1,989,718	2,154,062	962,508	2,290,527	136,465	6.34%	2,278,527	124,465	5.78%
Salaries-Dispatch	235,024	235,024	253,446	115,552	259,229	5,783	2.28%	259,229	5,783	2.28%
Salaries-Special Police	27,061	23,797	28,750	10,373	28,750	-	0.00%	28,750	0	0.00%
Salaries-Holiday	100,658	95,422	102,607	47,618	107,302	4,695	4.58%	107,302	4,695	4.58%
Salaries-Overtime	222,294	222,294	182,310	115,316	190,000	7,690	4.22%	190,000	7,690	4.22%
Salaries-Overtime Tactical Unit	23,000	20,645	23,000	13,933	25,000	2,000	8.70%	24,000	1,000	4.35%
Pension	330,000	329,025	362,000	202,929	377,000	15,000	4.14%	377,000	15,000	4.14%
Disability	60,000	60,000	60,000	24,361	60,000	-	0.00%	60,000	0	0.00%
Uniform Allowance	46,753	46,417	47,788	4,942	49,000	1,212	2.54%	49,000	1,212	2.54%
<b>OPERATIONS 01-03-320-30</b>										
Operating Expense	24,457	24,457	8,000	730	8,000	-	0.00%	8,000	0	0.00%
Vehicle Expense	137,683	134,245	147,850	54,888	156,430	8,580	5.80%	156,430	8,580	5.80%
Safety Equipment	19,988	17,285	19,998	2,708	21,798	1,800	9.00%	20,500	502	2.51%
New Police Cars	51,450	51,251	78,700	22,360	77,300	(1,400)	-1.78%	75,000	(3,700)	-4.70%
Emergency Fund & Schooling	17,700	17,590	17,700	7,538	18,000	300	1.69%	17,700	0	0.00%
Communications	29,140	26,065	29,140	20,490	29,392	252	0.86%	29,392	252	0.86%
Photo Lab	4,250	3,269	4,250	316	3,900	(350)	-8.24%	3,500	(750)	-17.65%
Detective Bureau	4,750	4,367	4,750	1,419	7,580	2,830	59.58%	7,000	2,250	47.37%
Traffic Control	4,790	4,677	4,790	1,642	6,290	1,500	31.32%	6,000	1,210	25.26%
Radio	26,200	22,563	26,200	14,826	31,450	5,250	20.04%	30,000	3,800	14.50%
Record Room	16,690	16,598	18,190	17,135	18,390	200	1.10%	18,390	200	1.10%
Range Maintenance	1,500	1,370	1,500	1,500	1,500	-	0.00%	1,500	0	0.00%
Youth Bureau	3,500	3,323	3,500	798	3,800	300	8.57%	3,800	300	8.57%
Crime Prevention	5,405	5,406	5,300	1,292	6,300	1,000	18.87%	5,700	400	7.55%
Abandoned Vehicle Expense	300	0	300	102	300	-	0.00%	300	0	0.00%
Equipment	35,849	35,849	0	449	15,790	15,790	-	0	0	-
Department Total	3,747,928	3,717,339	3,913,497	1,803,198	4,134,483	220,966	5.65%	4,096,405	184,908	4.72%

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<b>Animal Control</b>										
Salaries-Other	57,699	54,473	60,215	26,513	61,976	1,761	2.92%	61,796	1,581	2.63%
Salaries-Part Time	25,926	25,947	28,315	9,563	28,714	399	1.41%	28,714	399	1.41%
Operating Expense	8,490	4,981	6,965	1,971	8,710	1,745	25.05%	7,800	835	11.99%
Vehicle Expense	2,830	3,956	2,500	1,598	3,300	800	32.00%	3,100	600	24.00%
Building Maintenance	12,039	11,032	9,300	4,084	14,500	5,200	55.91%	12,000	2,700	29.03%
Equipment	0	0	0	0	0	-	-	0	0	0.00%
<b>Department Total</b>	<b>106,984</b>	<b>100,389</b>	<b>107,295</b>	<b>43,729</b>	<b>117,200</b>	<b>9,905</b>	<b>9.23%</b>	<b>113,410</b>	<b>6,115</b>	<b>5.70%</b>
<b>Park Ranger</b>										
Salaries-Other	44,363	44,884	46,606	23,452	47,890	1,284	2.76%	47,890	1,284	2.76%
Operating Expense	1,150	724	150	616	500	350	233.33%	400	250	166.67%
Vehicle Expense	2,500	3,136	2,500	913	2,500	0	0.00%	2,500	0	0.00%
Equipment	0	0	0	0	0	-	-	0	0	0.00%
<b>Department Total</b>	<b>48,013</b>	<b>48,744</b>	<b>49,256</b>	<b>24,981</b>	<b>50,890</b>	<b>1,634</b>	<b>3.32%</b>	<b>50,790</b>	<b>1,534</b>	<b>3.11%</b>
<b>Fire Services Monroe</b>										
Operating Expense	185,533	183,533	185,368	92,384	297,323	111,955	60.40%	192,783	7,415	4.00%
<b>Department Total</b>	<b>185,533</b>	<b>183,533</b>	<b>185,368</b>	<b>92,384</b>	<b>297,323</b>	<b>111,955</b>	<b>60.40%</b>	<b>192,783</b>	<b>7,415</b>	<b>4.00%</b>
<b>Fire Services Stevenson</b>										
Operating Expense	159,117	159,117	160,699	80,349	203,090	42,391	26.38%	167,127	6,428	4.00%
<b>Department Total</b>	<b>159,117</b>	<b>159,117</b>	<b>160,699</b>	<b>80,349</b>	<b>203,090</b>	<b>42,391</b>	<b>26.38%</b>	<b>167,127</b>	<b>6,428</b>	<b>4.00%</b>
<b>Fire Services Stepmey</b>										
Operating Expense	181,196	181,196	183,008	91,504	245,200	62,192	33.98%	190,328	7,320	4.00%
<b>Department Total</b>	<b>181,196</b>	<b>181,196</b>	<b>183,008</b>	<b>91,504</b>	<b>245,200</b>	<b>62,192</b>	<b>33.98%</b>	<b>190,328</b>	<b>7,320</b>	<b>4.00%</b>
<b>Fire HYDRANT Services</b>										
Fire Hydrant Service	455,088	457,999	489,240	110,877	489,240	-	0.00%	481,240	(8,000)	-1.64%
<b>Department Total</b>	<b>455,088</b>	<b>457,999</b>	<b>489,240</b>	<b>110,877</b>	<b>489,240</b>	<b>0</b>	<b>0.00%</b>	<b>481,240</b>	<b>(8,000)</b>	<b>-1.64%</b>
<b>Fire Marshal</b>										
Salaries-Administration	53,842	53,842	55,831	24,879	59,325	3,494	6.26%	59,325	3,494	6.26%
Salaries-Other	15,803	15,803	17,000	4,722	17,000	0	0.00%	17,000	0	0.00%
Salaries Part Time	915	914	500	510	500	-	0.00%	500	0	0.00%
Office Expense	4,889	4,689	3,300	730	3,300	-	0.00%	3,300	0	0.00%
Operating Expense	5,885	5,884	4,000	2,168	4,000	-	0.00%	4,000	0	0.00%
Vehicle Expense	1,299	1,298	500	0	500	-	0.00%	500	0	0.00%
Equipment	2,700	2,700	0	450	0	-	0.00%	0	0	0.00%
Rent	85,333	85,130	81,131	33,459	84,625	3,494	4.31%	84,625	3,494	4.31%
<b>Department Total</b>	<b>85,333</b>	<b>85,130</b>	<b>81,131</b>	<b>33,459</b>	<b>84,625</b>	<b>3,494</b>	<b>4.31%</b>	<b>84,625</b>	<b>3,494</b>	<b>4.31%</b>



TOWN OF MONROE  
2007-2008 BUDGET

MUNICIPAL EXPENSE BUDGET  
FISCAL YEAR 2008-2009

Department	Approved Amended budget 2006-2007	Expended budget 2006-2007	Amended Current budget 2007-2008	2007-2008 Expended as of 12-31-07	Submitted Departmental Budget 2008-2009	Dollar change 2008-2009 compared to 2007-2008	% Change 2008-09 Compared to 2007-08	First Selectman budget 2008-2009	Dollar change 2008-2009 compared to 2007-2008	% Change 2008-09 Compared to 2007-08
<b>Emergency Management</b>										
Salaries-Administration	3,000	3,000	3,000	1,500	3,000	-	0.00%	5,000	2,000	66.67%
Office Expense	225	465	225	250	225	-	0.00%	225	0	0.00%
Operating Expense/Training	200	196	200	58	200	-	0.00%	200	0	0.00%
Fairfield County Hazemat	3,000	3,000	3,000	3,000	3,000	-	0.00%	3,000	0	0.00%
Equipment	0	0	0	0	0	-	0.00%	0	0	0.00%
<b>Department Total</b>	<b>6,425</b>	<b>6,661</b>	<b>6,425</b>	<b>4,848</b>	<b>6,425</b>	<b>0</b>	<b>0.00%</b>	<b>8,425</b>	<b>2,000</b>	<b>31.13%</b>
<b>Emergency Medical Services</b>										
Salaries-Part Time (Days)	0	0	0	0	0	-	-	0	0	-
Office Expense	0	0	0	0	0	-	-	0	0	-
Operating Expense	0	0	0	0	0	-	-	0	0	-
Vehicle Expense	0	0	0	0	0	-	-	0	0	-
Contractual Services	0	0	0	0	0	-	-	0	0	-
Communications	0	0	0	0	0	-	-	0	0	-
Training Expense	0	0	0	0	0	-	-	0	0	-
Personnel Supplies	0	0	0	0	0	-	-	0	0	-
Building Maintenance	0	0	0	0	0	-	-	0	0	-
Equipment	0	0	0	0	0	-	-	0	0	-
Supplemental Appropriation to Self Sustaining	15,000	30,000	30,000	0	35,000	5,000	16.67%	30,000	0	0.00%
<b>Department Total</b>	<b>15,000</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>	<b>35,000</b>	<b>5,000</b>	<b>16.67%</b>	<b>30,000</b>	<b>0</b>	<b>0.00%</b>
<b>Public Safety Totals</b>	<b>4,990,617</b>	<b>4,970,108</b>	<b>5,205,919</b>	<b>2,285,329</b>	<b>5,663,476</b>	<b>457,557</b>	<b>8.79%</b>	<b>5,417,133</b>	<b>211,214</b>	<b>4.06%</b>

TOWN OF MONROE  
2007-2008 BUDGET

MUNICIPAL EXPENSE BUDGET  
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Department	Approved Amended budget 2006-2007	Expanded budget 2006-2007	Amended Current budget 2007-2008	2007-2008 Expended as of 12-31-07	Submitted Departmental Budget 2008-2009	Dollar change 2008-2009 compared to 2007-2008	% Change 2008-09 Compared to 2007-08	First Selectman budget 2008-2009	Dollar change 2008-2009 compare to 2007-2008	% Change 2008-09 Compared to 2007-08
Public Works										
Public Works										
ADMINISTRATION 01-05-500-05										
Salaries-Administration	81,708	81,708	82,400	36,923	85,284	2,884	3.50%	85,284	2,884	3.50%
Salaries-Other	165,224	165,224	178,266	69,555	195,304	17,038	9.56%	195,304	17,038	9.56%
Office Expense	0	0	0	0	6,800	6,800		6,500	6,500	
Operating Expense	8,772	8,772	7,000	5,009	500	(6,500)	-92.86%	500	(6,500)	-92.86%
EQUIPMENT	0	0	1,850	0	1,850		0.00%	0	(1,850)	-100.00%
HIGHWAY 01-05-500-15										
Salary-Administration	69,377	69,377	70,444	33,586	72,349	1,905	2.70%	72,349	1,905	2.70%
Salary-Other	893,121	892,980	893,763	414,753	962,793	69,030	7.72%	918,917	25,154	2.81%
Operating Expense	95,126	95,126	89,819	43,745	112,419	22,600	25.18%	98,000	8,181	9.11%
Contracted Services	32,995	32,995	55,880	3,440	55,880		0.00%	50,000	(5,880)	-10.52%
SNOW REMOVAL 01-05-500-20										
Salaries-Overtime	72,833	69,850	79,200		81,576	2,376	3.00%	81,000	1,800	2.27%
Operating Expense	163,206	161,299	226,540	78,156	244,808	18,268	8.06%	235,000	8,460	3.73%
Contracted Services	13,000	11,117	35,250	0	37,250	2,000	5.67%	35,250	0	0.00%
ROADS/BUILDING 01-05-500-30										
Drainage Improvements	32,698	32,698	62,750	15,665	62,750		0.00%	62,750	0	0.00%
T A R expenditures	0	0	0	0	0			0	0	
Street Reconstruction-Engineering	40,000	40,000	40,000	0	40,000		0.00%	40,000	0	0.00%
Street Resurfacing	517	517	60,000	0	300,000	240,000	400.00%	300,000	240,000	400.00%
LOCIP Expenditures	0	0	0	0	0			0	0	
Repair/Maintenance/Equipment	248,153	248,153	263,906	118,194	275,406	11,500	4.36%	265,000	1,094	0.41%
Building Maintenance	32,174	29,701	35,625	11,510	35,625		0.00%	35,625	0	0.00%
Bus Barn Maintenance	4,320	4,320	3,000	1,986	3,000		0.00%	3,000	0	0.00%
EQUIPMENT	0	0	11,500	0	11,500		0.00%	6,500	(5,000)	-43.48%
TREE WARDEN 01-05-500-40										
Salary-Other	4,253	4,253	4,800	2,355	4,800		0.00%	4,800	0	0.00%
Operating Expense	22,500	22,500	30,000	22,500	32,000	2,000	6.67%	30,000	0	0.00%
TRAFFIC CONTROL 01-05-500-45										
Traffic Signs	29,041	29,042	36,655	20,294	38,655	2,000	5.46%	35,000	(1,655)	-4.52%
Street Lights	21,539	21,539	22,186	21,756	24,352	2,166	9.76%	24,000	1,814	8.18%
Department Total	2,030,557	2,021,171	2,290,834	901,427	2,684,901	394,067	17.20%	2,584,779	293,945	12.83%
Public Works Totals	2,030,557	2,021,171	2,290,834	901,427	2,684,901	394,067	17.20%	2,584,779	293,945	12.83%

TOWN OF MONROE  
2007-2008 BUDGET

MUNICIPAL EXPENSE BUDGET  
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Department	Approved Amended Budget 2006-2007	Expended budget 2006-2007	Amended Current budget 2007-2008	2007-2008 Expended as of 12-31-07	Submitted Departmental Budget 2008-2009	Dollar change 2008-2009 compare 2007-2008	% Change 2008-09 Compared to 2007-08	First Selectman budget 2008-2009	Dollar change 2008-2009 compare 2007-2008	% Change 2008-09 Compared to 2007-08
<b>Sanitation</b>										
Salaries-Part Time	1,481	1,481	1,481	712	1,521	40	2.70%	1,521	40	2.70%
Waste Disposal	1,500	0	1,500	0	1,500	-	0.00%	1,500	0	0.00%
Landfill Operation	11,500	7,012	12,000	3,570	15,450	3,450	28.75%	12,000	0	0.00%
<b>Department Total</b>	<b>14,481</b>	<b>8,493</b>	<b>14,981</b>	<b>4,282</b>	<b>18,471</b>	<b>3,490</b>	<b>23.30%</b>	<b>15,021</b>	<b>40</b>	<b>0.27%</b>
<b>Recycling Transfer Station</b>										
Operating Expense	4,702	4,702	4,600	2,420	4,600	-	0.00%	4,250	(350)	-7.61%
Contracted Services	204,708	203,969	226,625	84,245	304,637	78,012	34.42%	256,637	30,012	13.24%
Hshld Hazard Waste Day	2,500	1,353	2,500	1,197	4,875	2,375	95.00%	4,500	2,000	80.00%
Recycling/Transfer Station	64,957	64,857	70,725	27,656	82,480	11,755	16.52%	80,000	9,275	13.11%
Minimum Tonnage Commitment CRRR	3,266	307	0	0	0	-	-	0	0	-
<b>Department Total</b>	<b>280,133</b>	<b>275,288</b>	<b>304,450</b>	<b>115,518</b>	<b>396,592</b>	<b>92,142</b>	<b>30.27%</b>	<b>345,387</b>	<b>40,937</b>	<b>13.45%</b>
<b>Sanitation Totals</b>										
	<b>294,614</b>	<b>283,781</b>	<b>319,431</b>	<b>119,800</b>	<b>415,063</b>	<b>95,632</b>	<b>29.94%</b>	<b>360,408</b>	<b>40,977</b>	<b>12.83%</b>
<b>Health &amp; Welfare</b>										
<b>Health Department</b>										
Salary-Administration	0	0	0	0	0	-	-	0	0	-
Salary-Other	0	0	0	0	0	-	-	0	0	-
Office Expense	0	0	0	0	0	-	-	0	0	-
Operating Expense	0	0	0	0	0	-	-	0	0	-
Vehicle Expense	0	0	0	0	0	-	-	0	0	-
Salary- Health Director	0	0	0	0	0	-	-	0	0	-
Equipment	0	0	0	0	0	-	-	0	0	-
<b>APPROPRIATION FOR Regional Health Disr</b>	<b>109,289</b>	<b>109,289</b>	<b>118,346</b>	<b>54,174</b>	<b>132,744</b>	<b>14,398</b>	<b>12.17%</b>	<b>124,815</b>	<b>6,469</b>	<b>5.47%</b>
<b>Department Total</b>	<b>109,289</b>	<b>109,289</b>	<b>118,346</b>	<b>54,174</b>	<b>132,744</b>	<b>14,398</b>	<b>12.17%</b>	<b>124,815</b>	<b>6,469</b>	<b>5.47%</b>
<b>Social Services</b>										
Salary-Administration	51,660	51,660	51,660	23,740	6,000	(45,660)	-88.39%	6,000	(45,660)	-88.39%
Salary Part-Time	8,083	8,083	8,685	4,073	20,000	11,315	130.28%	30,000	21,315	245.42%
Office Expense	2,012	2,012	2,000	1,115	2,000	-	0.00%	2,000	0	0.00%
Operating Expense	637	637	1,000	255	1,000	-	0.00%	1,000	0	0.00%
Vehicle Expense	1,342	1,342	1,000	35	1,000	-	0.00%	1,000	0	0.00%
Relief	932	932	500	647	500	-	0.00%	500	0	0.00%
Equipment	0	0	0	0	0	-	-	0	0	-
Utilities	6,151	5,441	8,012	3,837	8,700	888	8.59%	8,700	688	8.59%
<b>Department Total</b>	<b>70,817</b>	<b>70,107</b>	<b>72,857</b>	<b>33,702</b>	<b>39,200</b>	<b>(3,657)</b>	<b>-46.20%</b>	<b>49,200</b>	<b>(23,657)</b>	<b>-32.47%</b>
<b>Health &amp; Welfare Totals</b>										
	<b>180,106</b>	<b>179,396</b>	<b>191,203</b>	<b>87,876</b>	<b>171,944</b>	<b>(19,259)</b>	<b>-10.07%</b>	<b>174,015</b>	<b>(17,188)</b>	<b>-8.99%</b>

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<b>Culture &amp; Recreation</b>										
<b>Library</b>										
Salary-Administration	59,808	63,500	63,450	30,505	65,449	1,999	3.15%	65,449	1,999	3.15%
Salaries-Other	210,529	223,039	230,749	104,898	235,148	4,399	1.91%	235,148	4,399	1.91%
Salaries-Part Time	100,142	115,935	164,531	41,087	201,831	37,300	22.67%	172,500	7,969	4.84%
Office Expense	6,462	7,633	8,000	2,049	9,870	1,870	23.38%	9,000	1,000	12.50%
Books	71,801	59,067	64,765	38,599	75,211	10,446	16.13%	65,000	235	0.36%
Bibliomation	46,927	46,679	45,859	45,251	47,384	1,525	3.33%	47,000	1,141	2.49%
Utilities			72,000	0	81,314	9,314	12.94%	80,500	8,500	11.81%
Materials	41,475	34,631	31,500	14,139	41,584	10,084	32.01%	36,000	4,500	14.29%
Repair & Maintenance Equipment	3,342	6,794	6,657	2,315	13,913	7,256	109.60%	10,000	3,343	50.22%
Equipment	0	797	0	0	0	-	-	0	0	0
<b>Department Total</b>	<b>540,486</b>	<b>558,075</b>	<b>687,511</b>	<b>278,843</b>	<b>771,704</b>	<b>84,193</b>	<b>12.25%</b>	<b>720,597</b>	<b>33,086</b>	<b>4.81%</b>
<b>Recreation</b>										
Salary-Administration	61,850	65,616	65,694	31,546	67,683	1,989	3.03%	67,683	1,989	3.03%
Salaries-Other	141,649	162,917	166,843	76,080	166,332	89	0.05%	166,932	89	0.05%
Salaries-Part Time	201,339	185,666	217,630	102,177	244,089	26,459	12.16%	220,000	23,709	1.09%
Salaries-Vendors	14,754	14,134	14,652	3,154	16,418	1,766	12.05%	15,500	848	5.79%
Office Expense	14,555	12,801	12,400	4,043	13,750	1,350	10.89%	12,500	1,000	0.81%
Operating Expense	4,651	4,122	3,850	504	4,050	100	2.53%	4,000	50	1.27%
Vehicle Expense	1,575	2,523	2,200	4,769	2,900	700	31.82%	3,000	800	36.36%
Utilities	43,707	60,410	52,350	28,372	67,600	15,250	29.13%	63,000	10,650	20.34%
Wolfe Park Improvements	0	0	0	0	264,750	264,750	-	0	0	-
Masuk Pool	50,000	55,000	55,000	15,000	50,000	(5,000)	-9.09%	50,000	(5,000)	-9.09%
Repair & Maintenance Equipment	94,842	89,110	65,600	35,503	79,500	13,900	21.19%	68,000	2,400	3.66%
Equipment	0	2,067	0	0	146,405	146,405	-	0	0	-
<b>Department Total</b>	<b>628,922</b>	<b>654,386</b>	<b>656,319</b>	<b>301,148</b>	<b>1,124,077</b>	<b>467,758</b>	<b>71.27%</b>	<b>670,615</b>	<b>14,296</b>	<b>2.18%</b>
<b>Culture &amp; Recreation Totals</b>										
	<b>1,169,408</b>	<b>1,212,461</b>	<b>1,343,830</b>	<b>579,991</b>	<b>1,895,781</b>	<b>551,951</b>	<b>41.07%</b>	<b>1,391,212</b>	<b>47,382</b>	<b>3.53%</b>
<b>Debt Service</b>										
Bond & Coupon Redemption	1,000	0	1,000	0	1,000	-	0.00%	0	(1,000)	-100.00%
Bond Principle Redemption	2,165,000	2,640,000	2,985,000	175,000	3,010,000	25,000	0.84%	3,010,000	25,000	0.84%
Bond Interest	1,820,050	2,076,695	1,961,733	1,040,038	1,941,101	(20,632)	-1.05%	1,941,101	(20,632)	-1.05%
New Debt			0	0	102,600	102,600	-	0	102,600	-
Note Interest	58,148	0	0	0	0	-	-	0	0	-
Bond Note Expense	1,500	0	1,000	0	1,000	-	0.00%	1,000	0	0.00%
Lease Payments	339,562	333,504	382,090	273,505	432,090	50,000	13.09%	363,450	(18,640)	-4.88%
<b>Debt Service Totals</b>	<b>4,385,260</b>	<b>5,050,199</b>	<b>5,330,823</b>	<b>1,488,603</b>	<b>5,487,791</b>	<b>156,968</b>	<b>2.94%</b>	<b>5,418,151</b>	<b>87,328</b>	<b>1.64%</b>

TOWN OF MONROE  
2007-2008 BUDGET

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Tax Deffrayal	4,024	6,253	5,500	2,485	5,500	-	0.00%	5,500	0	0.00%
	17,700		0		0			0		
	21,724	6,253	5,500	2,485	5,500	-	0.00%	5,500	0	0.00%
Department Total										
Special Projects	21,724	6,253	5,500	2,485	5,500	0	0.00%	5,500	0	0.00%
General Government Totals	5,590,783	5,552,638	5,880,068	2,710,220	6,236,625	356,557	6.06%	6,092,285	212,217	3.61%
Public Safety Totals	4,990,617	4,970,108	5,205,919	2,285,329	5,663,476	457,557	8.79%	5,417,113	211,214	4.06%
Public Works Totals	2,030,557	2,021,171	2,290,834	901,427	2,684,901	394,067	17.20%	2,584,779	293,945	12.83%
Sanitation Totals	294,614	283,781	319,431	119,800	415,063	95,632	29.94%	360,408	40,977	12.83%
Health & Welfare Totals	180,106	179,396	191,203	87,876	171,944	(19,259)	-10.07%	174,015	(17,188)	-8.99%
Culture & Recreation Totals	1,169,408	1,212,461	1,343,830	579,991	1,895,781	551,951	41.07%	1,391,212	47,382	3.53%
Debt Service Totals	4,385,260	5,050,199	5,330,823	1,488,603	5,487,791	156,968	2.94%	5,418,151	87,328	1.64%
Special Projects	21,724	6,253	5,500	2,485	5,500	0	0.00%	5,500	0	0.00%

General Fund Totals	18,663,069	19,276,007	20,567,608	8,175,731	22,561,081	1,993,473	9.69%	21,443,483	875,875	4.26%
Board of Education	45,488,245	45,488,245	47,415,681	19,584,741	50,202,406	2,786,725	5.88%	49,550,000	2,134,319	4.50%
Reserve Funding	85,000	85,000	85,000	42,500	145,000	60,000	70.59%	120,000	35,000	41.18%
Subtotal	64,236,314	64,849,252	68,068,289	27,802,972	72,908,487	4,840,198	7.11%	71,113,483	3,045,194	4.47%
BOE Contra Account	1,384,239	1,384,239	1,198,514	617,377	1,118,311	(80,203)	-6.69%	1,118,311	(80,203)	-6.69%
BOE State Grants	1,839,714	1,839,714	1,483,269	504,778	1,643,808	160,539	10.82%	1,643,808	160,539	10.82%
Totals	67,460,267	68,073,205	70,750,072	28,925,127	75,670,606	4,920,534	6.95%	73,875,602	3,125,530	4.42%

**BOARD OF EDUCATION**  
**EXPENSE BUDGET**

**SUMMARY**

<b>BOARD OF EDUCATION ACTUAL &amp; PROPOSED EXPENDITURES</b>	<b>BUDGET 2007-2008</b>	<b>PROPOSED 2008-2009</b>
SALARIES	30,230,265	31,895,642
BENEFITS	7,717,655	7,490,486
OUTSIDE SERVICES	1,032,772	968,307
PURCHASED PROPERTY SERVICES	992,232	1,370,701
OTHER PURCHASED SERVICES	4,129,225	4,801,718
SUPPLIES	2,786,112	3,261,365
EQUIPMENT	96,861	53,421
PROPERTY, DEBT SERVICE & MISCELLANEOUS	430,559	360,764

<b>TOTALS</b>	<b>47,415,681</b>	<b>50,202,406</b>
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FIRST SELECTMAN ADJUSTMENTS	(552,406)
BOARD of FINANCE ADJUSTMENTS	(100,000)

<b>ADJUSTED BOARD OF EDUCATION APPROPRIATION</b>	<b>49,550,000</b>
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Budget Code #	Expended budget 2006-2007	Amended Current budget 2007-2008	First Selectman budget 2008-2009	Dollar change 2008-2009 compare
	Summary of All Expenses			
5001	\$ 1,148,838.00	\$ 1,196,310.00	\$ 1,223,485.00	\$ 27,175.00
5003	\$ 2,557,672.00	\$ 2,721,841.00	\$ 2,805,393.00	\$ 83,552.00
5005	\$ 498,679.00	\$ 549,740.00	\$ 586,945.00	\$ 37,205.00
5007	\$ 1,989,718.00	\$ 2,154,062.00	\$ 2,290,527.00	\$ 136,465.00
5009	\$ 235,024.00	\$ 253,446.00	\$ 259,229.00	\$ 5,783.00
5010	\$ 23,737.00	\$ 28,750.00	\$ 28,750.00	\$ -
5012	\$ 95,422.00	\$ 102,607.00	\$ 107,302.00	\$ 4,695.00
5014	\$ 292,144.00	\$ 261,510.00	\$ 271,000.00	\$ 9,490.00
5015	\$ 20,645.00	\$ 23,000.00	\$ 24,000.00	\$ 1,000.00
5040	\$ 14,134.00	\$ 14,652.00	\$ 15,500.00	\$ 848.00
5050	\$ 42,116.00	\$ 29,992.00	\$ 29,995.00	\$ 3.00
5052	\$ 155,522.00	\$ 138,180.00	\$ 154,130.00	\$ 15,950.00
5054	\$ 912,615.00	\$ 957,174.00	\$ 1,015,188.00	\$ 58,014.00
5058	\$ 168,177.00	\$ 174,960.00	\$ 185,455.00	\$ 10,495.00
5060	\$ 262,018.00	\$ 340,617.00	\$ 417,903.00	\$ 77,286.00
5062	\$ 36,800.00	\$ 36,850.00	\$ 37,500.00	\$ 650.00
5064	\$ 11,357.00	\$ 13,500.00	\$ 14,000.00	\$ 500.00
5066	\$ 26,514.00	\$ 36,200.00	\$ 33,000.00	\$ (3,200.00)
5068	\$ 308.00	\$ 2,000.00	\$ 2,000.00	\$ -
5070	\$ -	\$ -	\$ -	\$ -
5072	\$ 15,001.00	\$ 14,500.00	\$ 15,500.00	\$ 1,000.00
5075	\$ -	\$ 200.00	\$ 200.00	\$ -
5076	\$ 387.00	\$ 1,000.00	\$ 1,500.00	\$ 500.00
5078	\$ 1,874.00	\$ 2,000.00	\$ 2,000.00	\$ -
5079	\$ 50.00	\$ 100.00	\$ 100.00	\$ -
5080	\$ -	\$ 100.00	\$ 100.00	\$ -
5081	\$ -	\$ -	\$ -	\$ -
5082	\$ 1,867.00	\$ 2,000.00	\$ 2,000.00	\$ -
5083	\$ -	\$ 1,500.00	\$ 1,000.00	\$ (500.00)
5085	\$ 346.00	\$ 500.00	\$ 500.00	\$ -
5086	\$ 1,266.00	\$ 7,150.00	\$ 6,650.00	\$ (500.00)
5087	\$ -	\$ -	\$ -	\$ -
5088	\$ 42.00	\$ 250.00	\$ 250.00	\$ -
5090	\$ 14,357.00	\$ 10,210.00	\$ 10,210.00	\$ -
5091	\$ 2,609.00	\$ 1,500.00	\$ -	\$ (1,500.00)
5093	\$ 29.00	\$ 150.00	\$ 150.00	\$ -
5095	\$ -	\$ 250.00	\$ 250.00	\$ -
5096	\$ 10,200.00	\$ 4,000.00	\$ 5,000.00	\$ 1,000.00
5097	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ -
5098	\$ 92,595.00	\$ 81,844.00	\$ 90,938.00	\$ 9,094.00
5099	\$ 3,078.00	\$ 3,500.00	\$ 3,500.00	\$ -
5100	\$ 42,694.00	\$ 45,480.00	\$ 50,020.00	\$ 4,540.00
5101	\$ 2,675.00	\$ 1,760.00	\$ 2,000.00	\$ 240.00
5102	\$ 66,372.00	\$ -	\$ -	\$ -
5104	\$ 526,412.00	\$ 540,475.00	\$ 565,000.00	\$ 24,525.00
5105	\$ 1,111.00	\$ -	\$ -	\$ -
5108	\$ 485,638.00	\$ 530,958.00	\$ 558,250.00	\$ 27,292.00



Budget Code #	Expended budget 2006-2007	Amended Current budget 2007-2008	First Selectman budget 2008-2009	Dollar change 2008-2009 compare
5110	\$ 53,542.00	\$ 35,000.00	\$ 37,500.00	\$ 2,500.00
5111	\$ -	\$ 2,500.00	\$ 2,000.00	\$ (500.00)
5112	\$ 2,049,995.00	\$ 2,251,732.00	\$ 2,365,620.00	\$ 113,888.00
5114	\$ 19,793.00	\$ 11,500.00	\$ 6,000.00	\$ (5,500.00)
5116	\$ 114,597.00	\$ 90,000.00	\$ 90,000.00	\$ -
5122	\$ -	\$ 112,154.00	\$ 60,910.00	\$ (51,244.00)
5124	\$ -	\$ -	\$ -	\$ -
5126	\$ 98,142.00	\$ 48,000.00	\$ 58,000.00	\$ 10,000.00
5128	\$ 1,777.00	\$ 3,000.00	\$ 3,000.00	\$ -
5133	\$ 27,148.00	\$ 26,500.00	\$ 26,500.00	\$ -
5134	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ -
5136	\$ -	\$ -	\$ -	\$ -
5138	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ -
5139	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ -
5142	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ -
5144	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ -
5146	\$ 8,876.00	\$ 8,876.00	\$ 9,000.00	\$ 124.00
5148	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00	\$ -
5150	\$ 19,750.00	\$ 19,750.00	\$ 20,000.00	\$ 250.00
5152	\$ 5,413.00	\$ 5,757.00	\$ 7,600.00	\$ 1,843.00
5154	\$ 11,452.00	\$ 11,546.00	\$ 12,000.00	\$ 454.00
5156	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ -
5158	\$ 890.00	\$ 890.00	\$ 890.00	\$ -
5159	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ -
5160	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ -
5162	\$ 46,417.00	\$ 47,788.00	\$ 49,000.00	\$ 1,212.00
5164	\$ 17,285.00	\$ 19,998.00	\$ 20,500.00	\$ 502.00
5166	\$ 51,251.00	\$ 78,700.00	\$ 75,000.00	\$ (3,700.00)
5168	\$ 17,590.00	\$ 17,700.00	\$ 17,700.00	\$ -
5170	\$ 26,065.00	\$ 29,140.00	\$ 29,392.00	\$ 252.00
5172	\$ 3,259.00	\$ 4,250.00	\$ 3,500.00	\$ (750.00)
5174	\$ 4,367.00	\$ 4,750.00	\$ 7,000.00	\$ 2,250.00
5176	\$ 4,677.00	\$ 4,790.00	\$ 6,000.00	\$ 1,210.00

Budget Code #		Expended budget	Amended Current budget	First Selectman budget	Dollar change
		2006-2007	2007-2008	2008-2009	2008-2009 compare
5178	Radio	\$ 22,563.00	\$ 26,200.00	\$ 30,000.00	\$ 3,800.00
5180	Record Room	\$ 16,599.00	\$ 18,190.00	\$ 18,390.00	\$ 200.00
5182	Range Maintenance	\$ 1,370.00	\$ 1,500.00	\$ 1,500.00	\$ -
5184	Youth Bureau	\$ 3,323.00	\$ 3,500.00	\$ 3,800.00	\$ 300.00
5186	Crime Prevention	\$ 5,406.00	\$ 5,300.00	\$ 5,700.00	\$ 400.00
5188	Abandoned Vehicle Expense	\$ -	\$ 300.00	\$ 300.00	\$ -
5192	Fire Hydrant Service	\$ 457,999.00	\$ 489,240.00	\$ 489,240.00	\$ -
5193	Fairfield County Hazemat	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ -
5196	Drainage Improvements	\$ 32,698.00	\$ 62,750.00	\$ 62,750.00	\$ -
5197	T A R expenditures	\$ -	\$ -	\$ -	\$ -
5198	Street Reconstruction-Engineering	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	\$ -
5200	Street Resurfacing	\$ 517.00	\$ 60,000.00	\$ 300,000.00	\$ 240,000.00
5202	Traffic Signs	\$ 29,042.00	\$ 36,655.00	\$ 35,000.00	\$ (1,655.00)
5204	Street Lights	\$ 21,539.00	\$ 22,186.00	\$ 24,000.00	\$ 1,814.00
5206	Waste Disposal	\$ -	\$ 1,500.00	\$ 1,500.00	\$ -
5210	Landfill Operation	\$ 7,012.00	\$ 12,000.00	\$ 12,000.00	\$ -
5211	LOCIP Expenditures	\$ -	\$ -	\$ -	\$ -
5213	Hshid Hazard Waste Day	\$ 1,353.00	\$ 2,500.00	\$ 4,500.00	\$ 2,000.00
5214	Recycling/Transfer Station	\$ 64,957.00	\$ 70,725.00	\$ 80,000.00	\$ 9,275.00
5215	Minimum Tonnage Commitment CRRA	\$ 307.00	\$ -	\$ -	\$ -
5216	Salary-Health Director	\$ -	\$ -	\$ -	\$ -
5220	Training Expense	\$ -	\$ -	\$ -	\$ -
5222	Personnel Supplies	\$ -	\$ -	\$ -	\$ -
5224	Relief	\$ 932.00	\$ 500.00	\$ 500.00	\$ -
5228	Books	\$ 59,067.00	\$ 64,765.00	\$ 65,000.00	\$ 235.00
5230	Bibliomation	\$ 46,679.00	\$ 45,859.00	\$ 47,000.00	\$ 1,141.00
5232	Utilities	\$ 60,410.00	\$ 124,350.00	\$ 143,500.00	\$ 19,150.00
5238	Wolfe Park Improvements	\$ -	\$ -	\$ 15,000.00	\$ 15,000.00
5240	Materials	\$ 34,631.00	\$ 31,500.00	\$ 36,000.00	\$ 4,500.00
5242	Masuk Pool	\$ 55,000.00	\$ 55,000.00	\$ 50,000.00	\$ (5,000.00)
5244	Marketing Advertising	\$ 4,810.00	\$ 3,500.00	\$ 4,000.00	\$ 500.00
5246	Printing	\$ 5,250.00	\$ 4,350.00	\$ 4,850.00	\$ 500.00
5248	Repair/Maintenance Equipment	\$ 346,046.00	\$ 338,088.00	\$ 344,425.00	\$ 6,337.00
5250	Building Maintenance	\$ 40,733.00	\$ 44,925.00	\$ 47,625.00	\$ 2,700.00
5252	Bus Barn Maintenance	\$ 4,320.00	\$ 3,000.00	\$ 3,000.00	\$ -
5254	Equipment	\$ 65,195.00	\$ 14,950.00	\$ 18,500.00	\$ 3,550.00
5260	Rent/Utilities	\$ 33,335.00	\$ 35,782.00	\$ 36,470.00	\$ 688.00
5262	Loss Control	\$ 11,456.00	\$ 8,800.00	\$ 8,500.00	\$ (300.00)
5264	Americans with Disabilities Act	\$ 681.00	\$ 650.00	\$ 650.00	\$ -
5275	Technology Plan	\$ 39,080.00	\$ 30,610.00	\$ 29,700.00	\$ (910.00)
5278	Supplemental Appropriation to Self Sustaining	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ -
5280	Appropriation for Region Health Distr	\$ 109,289.00	\$ 118,346.00	\$ 124,815.00	\$ 6,469.00
5282	C-Med Communications Contract	\$ 60,213.00	\$ 61,354.00	\$ 62,360.00	\$ 1,006.00
5286	Masuk Weil Monitoring	\$ 20,587.00	\$ 19,000.00	\$ 15,000.00	\$ (4,000.00)
5286	E M S Tax Incentive Charged to special revenue	\$ -	\$ -	\$ -	\$ -
5294	Volunteer Fire Tax Incentives	\$ 45,366.00	\$ 57,000.00	\$ 48,000.00	\$ (9,000.00)
5300	Safety Committee	\$ 936.00	\$ 1,200.00	\$ 1,200.00	\$ -
	Communications moved from Town Building	\$ -	\$ 67,546.00	\$ 65,000.00	\$ (2,546.00)
	<b>Grand Total</b>	<b>\$ 14,219,555.00</b>	<b>\$ 15,231,285.00</b>	<b>\$ 16,131,832.00</b>	<b>\$ 900,547.00</b>

Budget Code #	Expended budget 2006-2007	Amended Current budget 2007-2008	First Selectman budget 2008-2009	Dollar change 2008-2009 compare
5074	\$ -	\$ 1,000.00	\$ -	\$ (1,000.00)
5130	\$ 2,640,000.00	\$ 2,985,000.00	\$ 3,010,000.00	\$ 25,000.00
5132	\$ 2,076,695.00	\$ 1,961,733.00	\$ 1,941,101.00	\$ (20,632.00)
5385	\$ -	\$ -	\$ 102,600.00	\$ 102,600.00
5133	\$ -	\$ -	\$ -	\$ -
5134	\$ -	\$ 1,000.00	\$ 1,000.00	\$ -
5285	\$ 333,504.00	\$ 382,090.00	\$ 363,450.00	\$ (18,640.00)
5292	\$ 6,253.00	\$ 5,500.00	\$ 5,500.00	\$ -
5589	\$ -	\$ -	\$ -	\$ -
	\$ 5,056,452.00	\$ 5,336,323.00	\$ 5,423,651.00	\$ 87,328.00
	\$ 19,276,007.00	\$ 20,567,608.00	\$ 21,555,483.00	\$ 987,875.00
	\$ 19,276,007.00	\$ 20,567,608.00	\$ 21,555,483.00	\$ 987,875.00
	\$ -	\$ -	\$ -	\$ -

**Monroe Board of Education  
FY 08-09 Budget  
Estimated Special Revenue**

	<u>07-08 Budget</u>	<u>Proposed 08-09 Budget</u>	<u>Difference</u>	<u>% Change</u>
Oxford Tuition	\$691,385	\$161,888	(\$729,497)	-81.8% Based on 16 @ \$10,118
<u>Other Sources:</u>				
Adult Education & Summer School	\$30,000	\$30,000	\$0	0.0%
A & I	\$174,770	\$200,000	\$25,230	14.4%
Intramurals	\$17,000	\$17,000	\$0	0.0%
Facility Use	\$15,000	\$15,000	\$0	0.0%
Pool Use	\$55,000	\$55,000	\$0	0.0%
Laidlaw	\$47,000	\$47,000	\$0	0.0%
Jockey Hollow Daycare	\$163,435	\$170,000	\$6,565	4.0%
Masuk High School Childcare	\$92,340	\$100,000	\$7,660	8.3%
Masuk High School Surcharges	\$269,301	\$241,311	(\$27,990)	-10.4%
Jockey Hollow Surcharges	\$31,500	\$31,500	\$0	0.0%
Masuk High School Parking Fees	\$22,013	\$22,000	(\$13)	-0.1%
Preschool	\$20,000	\$20,000	\$0	0.0%
Fresh Fest	\$1,000	\$1,000	\$0	0.0%
Gate Receipts	\$26,000	\$41,500	\$15,500	59.6%
Printing/Copying	\$2,000	\$2,000	\$0	0.0%
Donations	\$25,000	\$25,000	\$0	0.0%
Oxford SPED	\$150,000	\$50,000	(\$100,000)	-66.7%
REAL	\$57,155	\$50,000	(\$7,155)	-12.5%
<b>Total Other Sources</b>	<b>\$1,198,514</b>	<b>\$1,118,311</b>	<b>(\$80,203)</b>	<b>-6.7%</b>
<b>Total</b>	<b>\$2,089,899</b>	<b>\$1,280,199</b>	<b>(\$809,700)</b>	<b>-38.7%</b>

# Monroe Board of Education

## FY 08-09 Budget

### Estimated Grants

	<u>07-08 Budget</u>	<u>Proposed 08-09 Budget</u>	<u>Difference</u>	<u>% Change</u>
<b>Grants:</b>				
Excess Cost (SPED)	\$589,084	\$628,000	\$38,916	6.6%
<b>Consolidated Grant</b>				
Title I (Formerly Chapter I)				
Title II, Part A, Teacher and Principal Training	\$71,556	\$71,556	\$0	0.0%
Title II, Part D, Technology	\$68,181	\$68,181	\$0	0.0%
Title IV, Part A, Formerly Drug Free Schools	\$645	\$645	\$0	0.0%
Title V, Formerly Chapter II and Title VI	\$8,846	\$8,846	\$0	0.0%
Total	<b>\$3,977</b>	<b>\$3,977</b>	<b>\$0</b>	<b>0.0%</b>
	<b>\$153,205</b>	<b>\$153,205</b>	<b>\$0</b>	<b>0.0%</b>
IDEA Part B (611)	\$660,030	\$660,030	\$0	0.0%
IDEA Part B (619)	\$25,617	\$25,617	\$0	0.0%
Total	<b>\$685,647</b>	<b>\$685,647</b>	<b>\$0</b>	<b>0.0%</b>
BESB	\$62,036	\$62,036	\$0	0.0%
Masuk-Harding Musical Theatre Collaborate Grant	\$40,396	\$0	(\$40,396)	-100.0%
Open Choice	\$26,000	\$24,000	(\$2,000)	-7.7%
Carl D. Perkins Grant	\$24,549	\$24,549	\$0	0.0%
Adult Education	\$9,795	\$14,371	\$4,576	46.7%
Magnet School Transportation	\$42,000	\$42,000	\$0	0.0%
Other Miscellaneous Grants	\$10,000	\$10,000	\$0	0.0%
<b>Total excluding Educational Cost Sharing &amp; Transportation</b>	<b>\$1,642,712</b>	<b>\$1,643,808</b>	<b>\$1,096</b>	<b>0.1%</b>

## **REVENUE BUDGET**

TOWN OF MONROE  
2008-2009 BUDGET

**REVENUE BUDGET SUMMARY**

The following is a comparison of the proposed 2008-2009 revenue budget with the 2007-2008 revenue budget

REVENUES	2007-2008	2008-2009	INCREASE (DECREASE)	
			\$	%
LICENSES , PERMITS, FINES	1,077,950	1,077,000	(950)	-0.09%
INTERGOVERNMENTAL TOWN	1,057,357	1,068,236	10,879	1.03%
CHARGES for SERVICES	423,000	431,460	8,460	2.00%
INTEREST, DIVIDENDS & LIENS	825,000	825,000	-	0.00%
MISCELLANEOUS TOWN	90,000	85,000	(5,000)	-5.56%
INTERGOVERNMENTAL	6,559,009	6,694,182	135,173	2.06%
EDUCATION				
MISCELLANEOUS EDUCATION	906,835	176,888	(729,947)	-80.49%
STATE GRANTS EDUCATION	1,483,269	1,643,808	160,539	10.82%
CONTRA REIMBURSABLES	1,198,514	1,118,311	(80,203)	-6.69%
EDUCATION			-	
 SUB TOTAL NON-TAX				
REVENUE	<b>13,620,934</b>	<b>13,119,885</b>	<b>(501,049)</b>	<b>-3.68%</b>
 OTHER FUNDING SOURCES				
UNDESIGNATED FUND BALANCE	370,000	370,000	-	0.00%
SUPPLEMENTAL TAXES	415,000	425,000	10,000	2.41%
TAXES PRIOR YEAR	200,000	200,000	-	0.00%
OPERATING TRANSFERS	-	186,858	186,858	0.00%
CURRENT TAXES REQUIRED	56,144,138	59,573,859	3,429,721	6.11%
 SUB TOTAL OTHER				
FUNDING SOURCES	<b>57,129,138</b>	<b>60,755,717</b>	<b>3,626,579</b>	<b>6.35%</b>
 TOTAL REVENUE & OTHER				
FUNDING SOURCES	<b>70,750,072</b>	<b>73,875,602</b>	<b>3,125,530</b>	<b>4.42%</b>

TOWN OF MONROE  
2008-2009 BUDGET  
REVENUE PROJECTION

Income from General Sources	Actual Income 2006-2007	Estimated (Budgeted) Income 2007-2008	Actual as of 12/31/2007	Estimated Income 2008-2009	Dollar change 2008-2009 compare 2007-2008
<b>TOWN REVENUE</b>					
LICENSES, PERMITS FINES					
Building	338,470	380,000	248,802	380,000	- 0.00%
Burning Permits	2,030	2,500	320	2,000	(500) -20.00%
Canine Licenses	1,847	3,000	1,025	2,000	(1,000) -33.33%
Driveway Permits	540	1,200	450	1,000	(200) -16.67%
Food Licenses	-	-	-	-	- 0.00%
Hauler Fees/Administration	60,000	60,000	-	60,000	- 0.00%
Library	17,744	20,000	11,057	20,000	- 0.00%
Planning & Zoning	36,341	45,000	16,720	45,000	- 0.00%
Police Permits	7,673	8,000	4,228	8,000	- 0.00%
Refuse Permits	4,300	3,250	500	4,000	750 23.08%
Town Clerk	534,588	555,000	245,030	555,000	- 0.00%
<b>SUB-TOTAL</b>	<b>1,003,533</b>	<b>1,077,950</b>	<b>528,132</b>	<b>1,077,000</b>	<b>(950) -0.09%</b>
<b>INTERGOVERNMENTAL</b>					
Boat Tax	3,918	3,900	-	3,918	18 0.46%
Bond Interest Subsidy	600,095	572,032	158,208	553,970	(18,062) -3.16%
Capital Equipment Pilot	185,096	165,000	-	180,000	15,000 9.09%
Circuit Breaker	134,767	135,000	-	135,000	- 0.00%
Disabled persons	2,164	1,500	-	2,000	500 33.33%
Pilot State Property	10,549	9,974	10,912	10,549	575 5.76%
Elderly Property Tax	2,000	2,000	2,000	2,000	- 0.00%
Federal Crime Bill	-	-	-	-	- 100.00%
LOCIP	-	-	-	-	- 0.00%
Pequot	66,641	51,951	20,465	62,799	10,848 20.88%
Revenue Sharing	-	-	-	-	- 100.00%
Social Service Relief	-	-	-	-	- 100.00%
State Aid Roads	-	-	-	-	- 100.00%
Telephone Access	112,622	110,000	9,082	112,000	2,000 1.82%
Unanticipated Grants	36,305	6,000	-	6,000	- 0.00%
Veterans Exemption	8,092	-	-	-	- 0.00%
Youth Service Bureau	-	-	-	-	- 0.00%
Camra Grant	-	-	-	-	- 100.00%
Property Tax Relief Grant	49,328	-	-	-	- 100.00%
<b>SUB-TOTAL</b>	<b>1,211,577</b>	<b>1,057,357</b>	<b>200,667</b>	<b>1,068,236</b>	<b>10,879 1.03%</b>



TOWN OF MONROE  
2008-2009 BUDGET  
REVENUE PROJECTION

Income from General Sources	Actual Income 2006-2007	Estimated (Budgeted) Income 2007-2008	Actual as of 12/31/2007	Estimated Income 2008-2009	Dollar change 2008-2009 compare 2007-2008	% change
<b>CHARGES for SERVICES</b>						
Bus Barn	15,960	16,000	7,980	15,960	(40)	-0.25%
EMS Intercept (contra)	-	-	-	-	-	0.00%
EMS Billing	-	-	-	-	-	0.00%
Inland Wetlands	24,500	32,000	9,231	32,000	-	0.00%
Landfill Lease	40,884	46,000	23,431	40,000	(6,000)	-13.04%
Nutrition	4,919	6,500	1,511	5,000	(1,500)	-23.08%
Recreation Department	284,372	280,000	110,219	285,000	5,000	1.79%
Recreation New Programs	-	-	-	-	-	0.00%
Senior Citizen Transportation	6,661	4,500	3,907	5,000	500	11.11%
Senior Citizen Registration	4,234	3,000	1,693	3,500	500	0.00%
Special Police Assignments	-	-	-	-	-	0.00%
Special Police Assignments Admin	30,000	35,000	-	45,000	10,000	28.57%
<b>SUB-TOTAL</b>	<b>411,530</b>	<b>423,000</b>	<b>157,972</b>	<b>431,460</b>	<b>8,460</b>	<b>2.00%</b>
<b>INTEREST, DIVIDENDS &amp; LIENS</b>						
Interest Taxes	224,844	150,000	63,619	150,000	-	0.00%
Interest Investments	797,069	675,000	323,678	675,000	-	0.00%
<b>SUB-TOTAL</b>	<b>1,021,913</b>	<b>825,000</b>	<b>387,297</b>	<b>825,000</b>	<b>-</b>	<b>0.00%</b>
<b>MISCELLANEOUS</b>						
Miscellaneous Income	228,976	90,000	6,455	85,000	(5,000)	11.11%
<b>SUB-TOTAL</b>	<b>228,976</b>	<b>90,000</b>	<b>6,455</b>	<b>85,000</b>	<b>(5,000)</b>	<b>11.11%</b>
<b>TOTAL TOWN REVENUE</b>	<b>3,877,529</b>	<b>3,473,307</b>	<b>1,282,523</b>	<b>3,486,696</b>	<b>13,389</b>	<b>0.39%</b>

TOWN OF MONROE  
 2008-2009 BUDGET  
 REVENUE PROJECTION

Income from General Sources	Actual Income 2006-2007	Estimated (Budgeted) Income 2007-2008	Actual 2007-2008 as of 12/31/2007	Estimated Income 2008-2009	Dollar change 2008-2009 compare 2007-2008	% change
<b>B. O. E. REVENUE</b>						
<b>INTERGOVERNMENTAL</b>						
ECS	5,863,780	6,407,088	1,573,783	6,572,186	165,098	2.58%
TRANSPORTATION	115,134	151,921	-	121,996	(29,925)	-19.70%
<b>SUB-TOTAL</b>	<b>5,978,914</b>	<b>6,559,009</b>	<b>1,573,783</b>	<b>6,694,182</b>	<b>135,173</b>	<b>2.06%</b>
<b>MISCELLANEOUS</b>						
Individual Tuition	27,341	15,000	12,802	15,000	-	0.00%
Regional District	-	-	-	-	-	-
Oxford Tuition	1,849,076	891,835	285,862	161,888	(729,947)	-81.85%
<b>SUB-TOTAL</b>	<b>1,876,417</b>	<b>906,835</b>	<b>278,764</b>	<b>176,888</b>	<b>(729,947)</b>	<b>-80.49%</b>
<b>TOTAL B.O.E. REVENUE</b>	<b>7,855,331</b>	<b>7,465,844</b>	<b>1,852,547</b>	<b>6,871,070</b>	<b>(594,774)</b>	<b>-7.97%</b>
<b>TOTAL REVENUE</b>	<b>11,732,860</b>	<b>10,939,151</b>	<b>3,135,070</b>	<b>10,357,766</b>	<b>(581,385)</b>	<b>-5.31%</b>

**CAPITAL EXPENSE BUDGET**

**NO Capital Expense Budget within this budget year**

## **FIVE-YEAR CAPITAL PLAN**

5 Year Capital Plan - Discussion Draft

<u>Project</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>Totals</u>
Emergency Radios	2,000,000					2,000,000
Vehicles	800,000	800,000	800,000	800,000	800,000	4,000,000
Town Hall/Police Dept. Renovation		1,000,000	2,000,000	2,000,000	2,000,000	7,000,000
Firehouse Repairs	50,000					50,000
Chalk Hill Renovation			4,000,000	5,000,000	6,000,000	15,000,000
Wolfe Park Pool		2,000,000	400,000	400,000		2,000,000
Major Road Repairs		300,000		400,000	400,000	1,500,000
Town Highway Garage		1,000,000	2,000,000	1,000,000		4,000,000
Issuance Costs	80,000	80,000	80,000	80,000	80,000	400,000
<b>Totals</b>	<b>2,930,000</b>	<b>5,180,000</b>	<b>9,280,000</b>	<b>9,280,000</b>	<b>9,280,000</b>	<b>35,950,000</b>

Chart Notes:

Emergency Radios - Top priority per Capital Projects Task Force

Vehicles - Includes Fire, DPW, BOE, P&R requests - Cap Projects Recommendation - may use capital leases

Town Hall/PD Renovation - Approximately \$7.5M cost less \$500K STEAP grant. Grant expiration date an issue.

Firehouse Repairs - Repair of HVAC system not an option - required to revamp entire HVAC system

Chalk Hill Renovation - Study Committee established - cost estimates are approximations - net of state funding

Wolfe Park Pool - Net of STEAP Grant

Major Road Repairs - To deal with roads in Poor condition - First year is for match for \$1.2M Federal Grant

Town Highway Garage - Alternate Plan may provide no cost option to Town

Issuance Costs - Needed for every Bond Package

**FINANCIAL PLAN**  
**AND**  
**RECOMMENDED FISCAL POLICY**

TOWN OF MONROE  
2008-2009 BUDGET

**TOWN OF MONROE 2008-2009**

**FINANCIAL PLAN & RECOMMENDED FISCAL POLICY**

The following is a summary of the Revenues and Expenditures for the Town as compared with the previous years budget.

REVENUE	2007-2008	2008-2009	INCREASE (DECREASE)
<u>NON-TAX</u>			
Municipal	3,473,307	3,486,696	13,389
Education	10,147,627	9,633,189	(514,438)
<b>TOTAL</b>	<b>13,620,934</b>	<b>13,119,885</b>	<b>(501,049)</b>
<u>EXPENDITURES</u>			
Municipal	15,236,785	16,025,332	788,547
Debt Service	5,330,823	5,418,151	87,328
Education	50,097,464	52,312,119	2,214,655
E M S Reserve	30,000	30,000	0
Capital Equipment	0	0	0
Revaluation	35,000	70,000	35,000
Internal Service Fund	20,000	20,000	0
<b>TOTAL</b>	<b>70,750,072</b>	<b>73,875,602</b>	<b>3,125,530</b>
<b>EXCESS EXPENDITURES OVER REVENUES</b>	<b>57,129,138</b>	<b>60,755,717</b>	<b>3,626,579</b>

The following is the recommended Fiscal Policy for the funding of the 2008-2009 Budget

**\$60,755,717**

**UNDESIGNATED FUND BALANCE**

The 2006-2007 annual audit confirmed that the Town had an Undesignated Fund Balance as stated.

**\$2,687,538**

**Use of Undesignated Fund Balance**

Fund	Capital Equipment Projects	-
Fund	Internal Service Reserve	20,000
Fund	Revaluation Reserve	75,000
Fund	E M S Capital Reserve	30,000
Fund	Operations	245,000
		<b>\$ 370,000</b>

This will leave the Fund Balance at :

**2,317,538**

Undesignated Fund Balance as a % to Budget

**3.14%**

**Supplemental Taxes**

**425,000**

Amount projected is \$10,000 over the prior year

**Previous Years Taxes**

**200,000**

Amount projected is the same as the prior year

**Operating Transfers**

**186,858**

TOWN OF MONROE  
2008-2009 BUDGET

FINANCIAL PLAN & RECOMMENDED FISCAL POLICY

SUMMARY OF BACK TAX COLLECTIONS

<u>FISCAL YEAR</u>	<u>UNCOLLECTED BACK TAXES</u>	<u>BUDGETED COLLECTIONS</u>	<u>COLLECTED</u>
1996-97	1,295,706	850,000	853,088
1997-98	1,541,942	600,000	1,143,477
1998-99	1,541,322	500,000	434,075
1999-00	906,222	300,000	440,898
2000-01	907,714	300,000	335,935
2001-02	994,623	300,000	347,317
2002-03	960,667	300,000	554,823
2003-04	844,987	315,000	461,352
2004-05	695,487	340,000	388,573
2005-06	507,560	340,000	228,683
2006-07	371,688	300,000	217,905
2007-08	570,025	200,000	In Process
<b>CURRENT YEARS TAXES (Budgeted)</b>			<b>59,573,859</b>
<b>BUDGETED COLLECTION RATE</b>			<b>98.5%</b>

SUMMARY

The sources of funding are:

	<u>2007-2008</u>	<u>2008-2009</u>	<u>CHANGE</u>
Undesignated Fund Balance	370,000	370,000	0
Supplemental Taxes	415,000	425,000	10,000
Operating Transfers	0	186,858	186,858
Prior Years Taxes	200,000	200,000	0
			0
Current Years Taxes	56,144,138	59,573,859	3,429,721

GRAND LIST

The Grand List increased in value by an estimated \$16,892,318 which represents an increase in value of 0.82% percent.

The estimated 2007 Grand List (adjusted for a collection rate of 98.5% and the elderly tax relief) is \$2,064,459,034 and the implementation of the Fiscal policy will require a mill rate of 28.87.

The change in the mill rate of 1.64 mills represents a 5.98% increase as compared to the 2007-2008 mill rate.



TOWN of MONROE  
FINANCIAL PLAN  
RECOMMENDED FISCAL POLICY  
2008-2009

REVENUE NON-TAX	BUDGET 2007-2008	RECOMMENDED 2008-2009	CHANGE 2008-2009 2007-2008	% CHANGE
<b>TOWN REVENUE</b>				
LICENSES, PERMITS FINES	1,077,950	1,077,000	(950)	-0.09%
INTERGOVERNMENTAL	1,057,357	1,068,236	10,879	1.03%
CHARGES for SERVICES	423,000	431,460	8,460	2.00%
INTEREST, DIVIDENDS & LIENS	825,000	825,000	0	0.00%
MISCELLANEOUS	90,000	85,000	(5,000)	-5.56%
<b>TOTAL TOWN REVENUE</b>	<b>3,473,307</b>	<b>3,486,696</b>	<b>13,389</b>	<b>0.39%</b>
<b>B. O. E. REVENUE</b>				
INTERGOVERNMENTAL	6,559,009	6,694,182	135,173	2.06%
MISCELLANEOUS	906,835	176,888	(729,947)	-80.49%
STATE GRANTS	1,483,269	1,643,808	160,539	10.82%
CONTRA ACCOUNTS	1,198,514	1,118,311	(80,203)	-6.69%
<b>TOTAL B.O.E. REVENUE</b>	<b>10,147,627</b>	<b>9,633,189</b>	<b>(514,438)</b>	<b>-5.07%</b>
<b>TOTAL REVENUE NON-TAX</b>	<b>13,620,934</b>	<b>13,119,885</b>	<b>(501,049)</b>	<b>-3.68%</b>
<b>EXPENDITURES</b>				
<b>TOWN</b>				
General Government Totals	5,880,068	6,092,285	212,217	3.61%
Public Safety Totals	5,205,919	5,417,133	211,214	4.06%
Public Works Totals	2,290,834	2,584,779	293,945	12.83%
Sanitation Totals	319,431	360,408	40,977	12.83%
Health & Welfare Totals	191,203	174,015	(17,188)	-8.99%
Culture & Recreation Totals	1,343,830	1,391,212	47,382	3.53%
Special Projects	5,500	5,500	0	0.00%
<b>TOWN OPERATING TOTALS</b>	<b>15,236,785</b>	<b>16,025,332</b>	<b>788,547</b>	<b>5.18%</b>
<b>DEBT SERVICE</b>	<b>5,330,823</b>	<b>5,418,151</b>	<b>87,328</b>	<b>1.64%</b>
1				
Operating budget	47,415,681	49,550,000	2,134,319	4.50%
State Grants	1,483,269	1,643,808	160,539	10.82%
Contra Expenditures	1,198,514	1,118,311	(80,203)	-6.69%
<b>EDUCATION TOTALS</b>	<b>50,097,464</b>	<b>52,312,119</b>	<b>2,214,655</b>	<b>4.42%</b>
<b>OTHER EXPENDITURES</b>				
E M S Capital Reserve	30,000	30,000	0	0.00%
Internal Service Reserve	20,000	20,000	0	0.00%
Revaluation Reserve	35,000	70,000	35,000	100.00%
Capital Equipment/Projects	0	0 *	0	0.00%
<b>OTHER EXPENDITURES TOTAL</b>	<b>85,000</b>	<b>120,000</b>	<b>35,000</b>	<b>41.18%</b>
<b>TOTAL EXPENDITURES</b>	<b>70,750,072</b>	<b>73,875,602</b>	<b>3,125,530</b>	<b>4.42%</b>

TOWN of MONROE  
 FINANCIAL PLAN  
 RECOMMENDED FISCAL POLICY  
 2008-2009

	BUDGET 2007-2008	RECOMMENDED 2008-2009	CHANGE 2008-2009 2007-2008	% CHANGE
<b>EXCESS EXPENDITURES OVER REVENUE</b>				
	57,129,138	60,755,717	3,626,579	6.35%
<b>FUNDING SOURCES</b>				
Undesignated Fund Balance	370,000	370,000	0	0.00%
Supplemental Taxes	415,000	425,000	10,000	2.41%
Operating Transfers		186,858	186,858	0.00%
Prior Years Taxes	200,000	200,000	0	0.00%
Current Years Taxes	56,144,138	59,573,859	3,429,721	6.11%
Total Sources of Funding	57,129,138	60,755,717	3,626,579	6.35%
Estimated Grand List (Modified) @ 98.5% Collection Rate	2,047,566,716	2,064,459,034	16,892,318	0.82%
Mill Rate	27.42	28.87	1.45	5.29%

CAPITAL IMPROVEMENT PLAN