

TOWN OF MONROE

2011 - 2012

ANNUAL BUDGET

Approved Budget by the Voters

April 5, 2011

Town of Monroe
2011 - 2012
ANNUAL PUBLIC BUDGET INDEX

Monroe's Budget Process and Executive Summary

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EXECUTIVE SUMMARY

CRITERIA:

The recommended 2011-2012 budget maintains services at a modified level for all of our citizens. It addresses some long standing needs as well as other factors which resulted in modifications to previous expenditure levels.

REVENUE:

Local revenue expectations were cautiously prepared and take into consideration the economic conditions at the state level as well.

EXPENDITURES

MUNICIPAL:

Expenditures were carefully crafted to include requirements which are important to the safety and overall well being of the community and to sustain service without unduly burdening the taxpayers.

DEBT SERVICE:

Last year debt service was positively affected as a result of the refunding of a portion of our previous debt which saved approximately 966,000 in interest cost. The debt service recommended for the 2011/2012 fiscal year reflects the new interest. An estimate has been included under new debt to provide for a continuation of road work and address infrastructure needs and rolling stock to shore up our fleet.

EDUCATION

The education budget proposal seeks to maintain the level and quality of programs to the students in the Monroe School system.

SUMMARY:

The budget is presented in a format which is compatible with our financial and audit reporting.

Town of Monroe



STEPHEN J. VAVREK
First Selectman

OFFICE OF THE FIRST SELECTMAN

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Budget Overview

The budget proposal which has been provided to the Town Council this evening is the First step in the review process of the Consolidated Budget for Fiscal year 2011-2012 which includes Board of Education, Town Operating, Debt Service and Reserve Funding for Entire Town.

Forecasted revenues are at a lower level which is reflective of both the local economy and lower funding overall from the State. The reduction from anticipated levels in the 2012 Fiscal year is approximately \$250,000. Flat funding for the major state grant which is Education Cost Sharing is anticipated. Other State grants for Education are expected to be below 2011 levels by approximately \$400,000. The reduction is reflective of lower pass through Grants from the Federal Government.

The Town operating budget is proposed at an increase in spending of \$1,178,929. This represents a 7.11% increase over the current year's budget. One of the largest increases came from Health Insurance Premiums at an anticipated \$415,000 in expense. A list of the Town cost drivers is included in the First Selectman's presentation.

Debt Service has increased over the prior year by \$69,000. The Town did a bond refunding issue in September of the 2011 Fiscal year and was able to reduce the interest cost of the issues refunded by some \$966,000. A portion of the refunding savings is reflected in the debt service. Included in the Debt Service is a proposal for the funding of the Town Hall/Police facility and a continuation of Road work and an amount to start addressing our vehicle needs.

The Education Budget as presented calls for an increase of \$341,031. or 0.66%. There have not been any adjustments to this budget by the First Selectman.

Reserve funding remains at the current year's level of \$160,000.

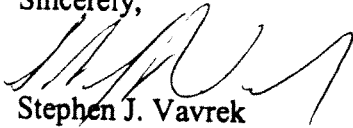
Total expenditures are at \$77,562,836 which is \$831,962 or 1.08% over the 2011 fiscal year.

Funding sources in this budget call for 370,000 in Fund balance and \$250,000 in Supplemental taxes. Prior years Taxes are budgeted at \$235,000 and Current Taxes (meaning 2012) will require an increase of \$1,930,297 or 3.06%. This is based upon the budget as it currently stands.

A calculation was performed utilizing the 2010 Grand List as filed which is still subject to appeal by Taxpayers and review of the Board of Assessment appeals. An estimated mill rate was determined at this point to be 29.03 which is an increase of .77 mills or 2.72% over the 2011 mill rate of 28.68.

My thanks go to Heidi Meade, Accounting Supervisor and Carl Tomchik, Director of Finance and Comptroller and all Department Heads for their hard work, dedication and support to get this budget together and finished just today.

Sincerely,



Stephen J. Vavrek
First Selectman

EXHIBIT I

SUMMARY FINANCIAL PLAN

2011 - 2012

TOWN OF MONROE
2011-2012 BUDGET

TOWN OF MONROE 2010-2011 BUDGET
FINANCIAL PLAN RECOMMENDED FISCAL POLICY

EXPENDITURES	2010-2011	2011-2012	INCREASE (DECREASE)
	\$	\$	%
OPERATING EXPENSES			
TOWN	16,572,411	17,652,182	6.52%
DEBT SERVICE	5,236,981	5,213,275	-0.45%
EDUCATION	51,434,738	51,434,739	0.00%
CONTRA/REIMBURSABLES & ED GRANTS	3,326,744	2,538,852	-23.68%
RESERVED FOR			
E M S	30,000	30,000	0.00%
INTERNAL SERVICE	20,000	20,000	0.00%
P O C D	40,000	40,000	0.00%
REVALUATION	70,000	70,000	0.00%
CAPITAL EQUIPMENT/ PROJECTS	-	-	0.00%
TOTAL EXPENDITURES	76,730,874	76,999,048	0.35%
REVENUE			
OPERATING REVENUE	9,367,184	9,107,131	-2.78%
CONTRA/REIMBURSABLES	1,340,796	956,500	-28.66%
Education GRANTS	2,017,948	1,582,352	-21.59%
FUNDING SOURCES			
UNDESIGNATED FUND BALANCE	370,000	160,000	-56.76%
SUPPLEMENTAL TAXES	250,000	250,000	0.00%
OPERATING TRANSFERS	28,390	(28,390)	0.00%
PRIOR TAXES	235,000	165,000	70.21%
CURRENT YEARS TAXES	63,121,556	64,543,065	2.25%
TOTAL REVENUE	76,730,874	76,999,048	0.35%
ESTIMATED GRAND LIST	2,233,600,708	2,241,857,068	0.37%
COLLECTION RATE	98.50%	98.50%	0.00%
MILL RATE	28.26	28.79	1.88%

EXHIBIT II

EXPENSE BUDGET SUMMARY

2011 - 2012

TOWN OF MONROE
2011-2012
BUDGET

EXPENSE BUDGET SUMMARY

The following is a comparison of the proposed 2011-2012 expense budget with the 2010-2011 expense budget

EXPENDITURES	2010-2011	2011-2012	INCREASE (DECREASE)	
			\$	%
GENERAL GOVERNMENT	6,222,326	6,912,742	690,416	11.10%
PUBLIC SAFETY	5,701,772	5,942,122	240,350	4.22%
PUBLIC WORKS	2,780,758	2,822,233	41,475	1.49%
SANITATION	334,483	337,983	3,500	1.05%
HEALTH & WELFARE	178,060	194,738	16,678	9.37%
CULTURE & RECREATION	1,349,512	1,436,864	87,352	6.47%
SPECIAL PROJECTS	5,500	5,500	0	0.00%
EDUCATION	50,497,127	51,434,739	937,612	
A R R A _SFSF	937,611	0	(937,611)	0.00%
SUB TOTAL				
OPERATING EXPENDITURES	68,007,149	69,086,921	1,079,772	1.59%
DEBT SERVICE	5,236,981	5,213,275	(23,706)	-0.45%
TOTAL OPERATING EXPENDITURES	73,244,130	74,300,196	1,056,066	1.44%
CONTRA/REIMBURSABLES				
EDUCATION	1,308,796	956,500	(352,296)	-26.92%
EDUCATION GRANTS	2,017,948	1,582,352	(435,596)	-21.59%
EMS CAPITAL RESERVE	30,000	30,000	0	0.00%
P O C D RESERVE	40,000	40,000	0	
INTERNAL SERVICE FUND RESERVE	20,000	20,000	0	0.00%
REVALUATION RESERVE	70,000	70,000	0	0.00%
CAPITAL PROJECTS/EQUIPMENT	0	0	0	0.00%
SUB TOTAL				
OTHER EXPENDITURES	3,486,744	2,698,852	(787,892)	-22.60%
TOTAL EXPENDITURES	76,730,874	76,999,048	268,174	0.35%

EXHIBIT IV
Town Department
Line Item Budget

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expended as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
General Government						
Selectman						
5001 Salary-Administration/Selectman	87,251	87,251	87,251	45,303	87,251	-
5003 Salaries-Other	48,152	48,152	46,131	24,514	47,539	1,408
5052 Office Expense	7,569	7,569	7,500	3,424	7,500	-
5058 Vehicle Expense	1,121	1,121	1,200	366	1,200	-
5096 Consulting Fees	0	0	0	0	0	-
5097 Town Report	3,000	3,000	3,000	3,000	0	(3,000)
5116 Legal-Town Attorney	115,489	115,489	97,000	49,869	97,000	-
5124 Contingency	0	0	0	0	0	-
5254 Equipment	0	0	0	0	0	-
Department Total	262,582	262,582	242,082	126,476	240,490	(1,592)
Town Council						
5050 Clerical	2,274	2,274	3,095	947	3,095	-
5052 Office Expense	2,571	2,410	1,750	714	1,750	-
5254 Equipment	0	0	0	0	0	-
Department Total	4,845	4,684	4,845	1,661	4,845	0
Board of Finance						
5050 Clerical	2,000	1,667	2,000	0	2,000	-
5052 Office Expense	500	216	500	25	500	-
5062 Audit	38,500	38,500	38,500	19,000	38,500	-
5254 Equipment	0	0	0	0	0	-
Department Total	41,000	40,383	41,000	19,025	41,000	0

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expanded as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Registrar of Voters						
001 Salary-Administration/Registrars	28,941	27,838	29,750	15,543	29,750	-
003 Salary-Other/Deputy Registrars	12,559	12,559	11,750	7,189	14,000	2,250
050 Salaries-Clerical	17,627	17,507	25,000	14,822	25,000	-
052 Office Expense	3,074	3,074	5,000	1,508	10,000	5,000
064 Voting Expense	14,773	14,773	10,000	7,407	14,000	4,000
248 Repair/Maintenance Equipment	200	200	250		2,000	1,750
254 Equipment	343		500	480	500	-
Department Total	77,517	75,951	82,250	46,949	95,250	13,000
Town Clerk						
5001 Salary-Administration	54,532	54,532	54,532	28,315	55,169	637
5003 Salaries-Other	76,019	76,020	74,999	36,900	76,527	1,528
5005 Salaries-Part-Time	4,538	4,538	4,500	0	5,000	500
5052 Office Expense	4,819	4,819	8,500	1,788	8,500	-
5064 Voting Expense	5,000	4,903	5,000	529	5,000	-
5066 Land Records	23,983	23,983	32,250	3,786	24,000	(8,250)
5068 Vital Statistics	1,052	737	2,000	190	2,000	-
5246 Printing	1,350	1,347	1,350	0	2,850	1,500
5254 Equipment	0	0	0	0	4,800	4,800
Department Total	171,293	170,879	183,131	71,508	183,846	715
Tax Collector						
5001 Salary-Administration	54,532	54,532	54,532	28,315	55,169	637
5003 Salaries-Other	38,222	38,222	37,762	19,089	38,589	827
5005 Salaries-Part-Time	6,341	6,341	7,000	3,234	6,000	(1,000)
5052 Office Expense	34,973	34,973	48,550	6,053	47,000	(1,550)
5070 Lock Box	0	0	0	0	0	-
5072 Collection-Delinquencies	8,941	8,941	10,000	6,449	8,500	(1,500)
5254 Equipment	0	0	0	0	0	-
Department Total	143,009	143,009	157,844	63,140	155,258	(2,586)

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expended as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Town Treasurer						
5001 Salary-Administration	10,180	9,984	10,180	5,286	10,299	119
Department Total	10,180	9,984	10,180	5,286	10,299	119
Boards & Commissions						
5075 Architectural Review Board	200	45	200		200	-
5076 Board of Assessment Appeals	1,962	1,962	1,250	144	1,250	-
5078 Conservation Commission	500	0	500	375	500	-
5079 Economic Development Commission	100	0	100		100	-
5080 Ethics Board	100	0	100		100	-
5092 Farmers Market	400	400	400		400	-
5082 Historic District Commission	500	0	500	78	500	-
5083 Water Pollution Control Authority	500	0	500		20,000	19,500
5085 Planning & Zoning Commission	6,993	6,993	12,500	752	12,600	100
5086 Zoning Board of Appeals	150	0	150		150	-
5089 Inland Wetlands Commission	400	60	400		400	-
5088 Youth Commission	0	0	0		0	-
0 Charter Revision Commission	0	0	0		0	-
5093 Commission on Aging	150	0	150		150	-
5105	0	0	0		0	-
Department Total	11,953	9,460	16,750	1,349	36,350	19,600
Youth Services						
005 Salaries - Part Time	0	0	0	0	0	-
052 Office Expense	0	0	0	0	0	-
054 Operating Expense	0	0	0	0	0	-
058 Vehicle Expense	0	0	0	0	0	-
096 Consulting	0	0	0	0	0	-
246 Printing	0	0	0	0	0	-
260 Rent	0	0	0	0	0	-
GENERAL APPROPRIATION FOR PROGRAM	0	0	0	0	0	0
Department Total	0	0	0	0	0	0

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expanded as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Senior Citizens						
5001 Salary-Administration	51,570	51,570	51,570	26,777	52,344	774
5003 Salaries-Other	68,252	68,252	68,222	33,574	69,625	1,403
5005 Salaries-Part Time	25,773	25,773	33,345	16,133	33,345	-
5052 Office Expense	4,250	4,003	3,000	1,105	3,000	-
5054 Operating Expenses	6,500	6,116	4,000	1,099	4,000	-
5058 Vehicle Expense	11,488	11,488	16,000	7,853	16,000	-
5060 Contracted Services	0	0	0	0	0	-
5090 Nutrition	4,384	4,022	6,500	2,214	6,500	-
5254 Equipment	0	0	0	0	0	-
5260 Utilities	28,015	26,698	29,000	9,734	29,000	-
Department Total	200,232	197,922	211,637	98,489	213,814	2,177
Economic Development						
5001 Salary-Administration	44,339	44,339	0	0	0	-
5005 Salaries-Part Time	0	0	0	0	0	-
5052 Office Expense	1,699	1,699	2,550	1,236	2,550	-
5058 Vehicle Expense	331	331	275	108	275	-
5244 Marketing Advertising EDC	4,019	4,019	3,500	1,118	3,500	-
Department Total	50,388	50,388	6,325	2,462	6,325	-
DEPARTMENT:ENGINEERING						
5001 Salaries-Town Engineer	41,637	41,637	41,637	21,619	48,965	48,965
5003 Salaries-Other	11,421	11,421	10,000	5,664	73,049	73,049
5005 Salaries-Part Time	3,175	3,175	5,190	1,804	35,000	35,000
5052 Office Expense	79	50	500	15	2,000	2,000
5054 Operating Expenses	500	65	500	100	5,200	5,200
5096 Consulting Fees	0	0	0	0	10,000	10,000
5254 Equipment	0	0	0	0	8,000	8,000
Department Total	56,812	56,348	57,827	29,202	96,102	38,275
Inland-Wetlands						
5001 Salaries-Town Engineer	41,637	41,637	41,637	21,619	48,965	48,965
5003 Salaries-Other	11,421	11,421	10,000	5,664	21,427	21,427
005 Salaries Part-Time	3,175	3,175	5,190	1,804	15,210	15,210
5052 Office Expense	79	50	500	15	6,000	6,000
5054 Operating Expenses	500	65	500	100	500	-
5096 Consulting Fees	0	0	0	0	1,000	1,000
5254 Equipment	0	0	0	0	3,000	3,000
Department Total	56,812	56,348	57,827	29,202	96,102	38,275

TOWN OF MONROE
2011-2012
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MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expanded as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Human Resources						
5001 Salary-Administration	71,029	71,029	71,029	36,880	72,094	1,065
5003 Salaries-Other	12,000	10,234	11,000	5,074	12,000	1,000
5052 Office Expense	1,773	1,773	1,800	959	1,800	-
5086 Personnel Administration	2,743	2,743	5,000	651	5,000	-
5099 Education	6,382	6,382	5,000	1,218	5,000	-
5104 Social Security/Medicare	598,000	579,116	616,746	282,837	587,709	(29,037)
5108 Pension	180,419	176,748	181,349	43,662	181,349	-
5110 Labor Relations	7,600	7,600	45,000	23,564	40,000	(5,000)
5111 Legal Fees-Heart & Hypertension	30,389	30,389	4,000	178	4,000	-
5112 Insurance	2,416,857	2,323,242	2,362,792	1,336,597	2,796,720	433,928
5114 Unemployment Compensation Benefits	4,998	4,998	65,634	22,025	65,634	-
5122 Wage Adjustments	0	0	0	0	0	-
5254 Equipment	723	0	2,200	0	2,000	(200)
5262 Loss Control	14,616	14,616	9,500	5,831	14,500	5,000
5264 Americans with Disabilities Act	650	0	600	0	500	(100)
5300 Safety Committee	722	707	500	20	500	-
W M N R Credit	(5,000)	(5,000)	(5,000)	(2,080)	(5,000)	-
Department Total	3,343,901	3,224,577	3,377,150	1,757,416	3,783,806	406,656
* FINANCE						
5001 Salary-Administration	90,186	90,186	90,186	46,827	91,521	1,335
5003 Salaries-Other	146,018	146,018	131,269	71,810	133,046	1,777
5005 Salaries-Part Time	60,431	60,431	30,586	16,154	31,586	1,000
5052 Office Expense	12,493	12,493	11,500	3,480	11,500	-
5126 Data Processing	0	0	0	0	0	-
5128 Bank Expenses	1,653	1,653	2,250	838	2,250	-
5248 Repair & Maintenance Equipment	0	0	500	0	500	-
5254 Equipment	0	0	0	0	0	-
5275 Technology Plan	0	0	0	0	0	-
W M N R Admin Fee	(25,000)	(25,000)	(25,000)	(10,420)	(25,000)	-
Department Total	285,781	285,781	241,291	128,689	245,403	4,112
TECHNOLOGY						
5001 Salary-Administration	25,000	25,000	25,000	25,000	15,000	(10,000)
5003 Salaries-Other	125,000	125,000	276,215	31,421	238,794	(37,421)
5005 Salaries-Part Time	21,110	21,110	10,238	0	38,854	28,616
5060 Contracted Services	992	13,365	11,306	3,570	22,300	10,994
5052 Office Expense	13,365	992	2,000	702	2,000	-
5126 Data Processing	74,240	74,240	93,690	65,820	93,676	(14)
5275 Technology Plan	29,194	29,194	16,000	100	8,000	(8,000)
5102 Communications Moved from Town Bldg Main	89,267	89,268	88,728	52,597	85,484	(3,244)
	378,168	378,169	523,177	179,210	504,108	(19,069)

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expended as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Tax Assessor						
5001 Salary-Administration	73,022	73,022	73,022	37,963	74,116	1,094
5003 Salaries-Other	119,865	119,865	122,954	58,440	124,601	1,647
5052 Office Expense	14,501	14,501	8,000	4,785	8,000	-
5058 Vehicle Expense	96	96	325	92	350	25
5096 Consulting Fees	0	0	0	0	15,000	15,000
5254 Equipment	0	0	0	0	0	-
Department Total	207,484	207,484	204,301	101,280	222,067	17,766
Building Department						
5001 Salary-Administration	69,283	69,218	69,218	36,156	70,250	1,032
5003 Salaries-Other	90,987	90,986	56,006	27,257	57,187	1,181
5005 Salaries-Part Time	1,492	1,492	1,300	315	1,300	-
5052 Office Expense	3,097	2,606	5,000	790	5,000	-
5058 Vehicle Expense	1,808	1,007	2,000	627	2,000	-
5096 Consulting Fees	0	0	500	0	500	500
5254 Equipment	840	840	0	0	0	-
Department Total	167,507	166,149	134,024	65,145	136,237	2,213
Planning & Zoning						
5001 Salary-Administration	72,545	72,545	72,545	37,983	50,000	(22,545)
5003 Salaries-Other	37,417	37,417	37,387	18,150	38,213	826
5005 Salaries-Part-time	0	0	0	0	0	0
5052 Office Expense	17,826	17,475	18,000	6,245	18,000	-
5096 Consulting Fees	2,090	695	3,500	0	12,500	9,000
5246 Printing	120	120	3,500	0	1,000	(2,500)
5248 Repair/Maintenance Equipment	300	300	200	388	350	150
5254 Equipment	0	0	0	0	0	-
01-01-150-35 Zoning Enforcement	0	0	0	0	0	-
5003 Salaries-Other	53,252	53,251	26,717	15,914	54,209	27,492
5052 Office Expense	900	55	900	25	900	-
5058 Vehicle Expense	72	67	1,100	100	1,100	-
5095 Hearing Officer	250	0	250	0	250	-
Department Total	184,772	181,925	164,099	78,705	176,522	12,423

TOWN OF MONROE
2011-2012
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MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expanded as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Town Buildings Maintenance						
5003 Salaries-Other	85,417	84,988	85,419	36,905	90,407	4,988
5054 Operating Expense	59,441	59,442	68,746	12,948	70,741	1,995
5060 Contracted Services	19,555	19,555	20,375	15,633	21,475	1,100
5098 Light & Power	93,275	92,481	98,450	45,765	98,450	-
5100 Heat	42,579	42,579	49,084	6,895	53,000	3,916
5101 Water	2,100	2,082	1,985	1,056	2,214	229
5102 Communications	0	0	0	0	0	-
5254 Equipment	0	0	8,500	0	0	(8,500)
Department Total	302,367	301,127	332,559	119,202	336,287	3,728
Special Programs						
5003 Sec.10-Salaries-Other	33,464	32,869	35,148	15,330	35,148	-
5133 Sec.10-217 Schools	0	0	0	0	0	-
5134 Memorial Day	3,000	1	3,000	0	3,000	-
5136 Monroe Spirit Week	0	0	0	0	0	-
5138 Youth Substance Abuse	15,000	15,000	15,000	0	15,000	-
5139 Historical Society	500	500	1,500	500	1,500	-
5142 Family Services-Woodfield	0	0	1,000	1,000	1,000	-
5144 Title XX Grant Crisis	1,000	1,000	1,000	1,000	1,000	-
5280 C-Med Communications Contract	64,238	64,051	65,819	32,909	67,889	2,070
5294 Volunteer Fire Tax Incentive	50,733	50,733	50,000	55,939	56,000	6,000
Masuk Well Monitoring	11,518	11,518	9,500	0	7,000	(2,500)
Department Total	179,453	175,672	181,967	106,678	187,537	5,570
Regional Programs						
5146 Regional Planning	9,000	8,876	9,000	8,876	9,000	-
5148 Regional Network Program	0	0	0	0	0	-
5150 Lake Zoar Authority	20,000	20,000	20,000	20,000	25,000	5,000
5152 Probate Court	6,497	6,497	6,497	6,497	5,567	(930)
5154 Ct. Conference of Municipalities (dues)	12,000	11,934	12,000	11,934	12,000	-
5156 Southwest Regional Mental Health Board	1,500	1,500	1,500	1,500	1,500	-
5158 Southwestern Ct. EMS Council (membership)	297	0	890	0	890	-
5159 Connecticut Council of Small Towns	1,025	1,025	0	0	1,025	1,025
Department Total	50,319	49,832	49,887	42,310	54,982	5,095
General Government Totals	6,129,565	5,992,306	6,222,326	3,044,182	6,912,742	690,416

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expended as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Public Safety						
Police Department						
ADMINISTRATION 01-03-320-05						
5001 Salary-Administration	105,837	105,837	105,837	54,954	105,837	-
5003 Salaries-Other	239,635	239,635	239,205	120,771	243,775	4,570
5052 Office Expense	10,800	10,800	10,140	4,007	10,640	500
PERSONNEL 01-03-320-10						
5007 Salaries-Uniform	2,278,009	2,278,009	2,383,545	1,136,081	2,438,149	54,604
5009 Salaries-Dispatch	262,304	250,091	262,986	122,385	270,634	7,648
5010 Salaries-Special Police	17,322	16,733	28,608	8,901	28,698	90
5012 Salaries-Holiday	110,723	106,900	111,219	54,441	113,591	2,372
5014 Salaries-Overtime	259,022	259,022	205,700	138,707	200,000	(5,700)
5015 Salaries-Overtime Tactical Unit	28,000	23,437	28,000	18,930	28,000	-
5108 Pension	402,998	402,998	505,375	273,291	591,642	86,267
5160 Disability	65,459	63,615	60,000	68,694	60,000	-
5162 Uniform Allowance	50,650	47,419	49,000	24,672	51,100	2,100
OPERATIONS 01-03-320-30						
5054 Operating Expense	8,500	6,137	10,660	4,428	22,201	11,541
5058 Vehicle Expense	145,600	130,107	144,000	63,680	165,600	21,600
5164 Safety Equipment	19,668	19,365	25,818	3,207	25,818	-
5166 New Police Cars	77,700	77,592	80,700	49,276	105,700	25,000
5168 Emergency Fund & Schooling	18,250	17,707	18,750	7,289	20,500	1,750
5170 Communications	22,060	22,039	15,590	2,991	13,590	(2,000)
5172 Photo Lab	3,017	3,017	3,500	72	3,500	-
5174 Detective Bureau	7,080	6,896	6,080	3,409	6,300	220
5176 Traffic Control	4,180	3,975	4,180	2,042	4,680	500
5178 Radio	34,120	34,120	35,692	13,762	37,461	1,769
5180 Record Room	19,144	18,812	19,190	17,748	19,200	10
5182 Range Maintenance	1,500	1,076	1,350	145	1,350	-
5184 Youth Bureau	3,300	3,134	3,800	2,251	3,800	-
5186 Crime Prevention	5,300	4,895	6,300	1,390	4,800	(1,500)
5188 Abandoned Vehicle Expense	300	300	500	260	500	-
5254 Equipment	13,450	9,619	15,514	12,445	12,539	(2,975)
Department Total	4,213,928	4,163,287	4,381,239	2,210,229	4,589,605	208,366

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expended as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Animal Control						
5003 Salaries-Other	61,016	59,121	61,151	29,913	62,284	1,133
5005 Salaries-Part Time	23,104	23,104	27,846	8,615	27,846	-
5054 Operating Expense	8,300	6,734	8,785	3,692	9,435	650
5058 Vehicle Expense	2,900	2,100	3,000	861	2,500	(500)
5250 Building Maintenance	13,750	12,055	13,250	2,784	15,050	1,800
5254 Equipment	0	0	0	0	-	-
Department Total	109,070	103,114	114,032	45,865	117,115	3,083
Park Ranger						
003 Salaries-Other	47,499	47,144	47,930	24,386	48,779	849
054 Operating Expense	916	100	1,100	517	1,100	-
058 Vehicle Expense	2,584	2,584	3,000	1,059	3,000	-
254 Equipment	0	0	0	0	0	-
Department Total	50,999	49,828	52,030	25,962	52,879	849
Fire Services Monroe						
5054 Operating Expense (reduction shown)	195,636	195,636	195,636	97,818	195,636	-
Department Total	195,636	195,636	195,636	97,818	195,636	0
Fire Services Stevenson						
5054 Operating Expense (reduction shown)	169,474	169,474	169,474	84,737	169,474	-
Department Total	169,474	169,474	169,474	84,737	169,474	0
Fire Services Stepney						
5054 Operating Expense	193,131	193,131	193,131	95,565	193,131	-
Department Total	193,131	193,131	193,131	95,565	193,131	0
Fire HYDRANT Services						
5192 Fire Hydrant Service	482,046	482,046	489,430	120,359	509,922	20,492
Department Total	482,046	482,046	489,430	120,359	509,922	20,492

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expended as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Fire Marshal						
5001 Salaries-Administration	60,761	60,761	59,425	29,836	60,285	860
5003 Salaries- Other					0	
5005 Salaries- Part Time	21,377	21,377	21,500	6,988	21,500	-
5052 Office Expense	102	102	500	271	500	-
5054 Operating Expense	3,190	3,190	2,950	1,352	2,950	-
5058 Vehicle Expense	3,740	3,740	4,000	1,481	5,000	1,000
5254 Equipment	674	674	0	0	700	700
5260 Rent	0	0	0	0	0	
Department Total	89,844	89,844	88,375	39,928	90,935	2,560
Emergency Management						
5001 Salaries-Administration	5,000	5,000	5,000	2,500	5,000	-
5052 Office Expense	225	0	225		225	-
5054 Operating Expense/Training	200	0	200		200	-
5,193 Fairfield County Hazemat	3,000	3,000	3,000	3,000	3,000	-
Regional Services	0	0	0	0	0	
5254 Equipment	0	0	0	0	0	
Department Total	8,425	8,000	8,425	5,500	8,425	0
Emergency Medical Services						
005 Salaries-Part Time (Days)	0	0	0	0	0	-
052 Office Expense	0	0	0	0	0	-
054 Operating Expense	0	0	0	0	0	-
058 Vehicle Expense	0	0	0	0	0	-
060 Contractual Services	0	0	0	0	0	-
170 Communications	0	0	0	0	0	-
220 Training Expense	0	0	0	0	0	-
222 Personnel Supplies	0	0	0	0	0	-
250 Building Maintenance	0	0	0	0	0	-
254 Equipment	0	0	0	0	0	-
Supplemental Appropriation to Self Sustaining	30,000	30,000	10,000	10,000	15,000	5,000
Department Total	30,000	30,000	10,000	10,000	15,000	5,000
Public Safety Totals	5,542,553	5,484,360	5,701,772	2,735,963	5,942,122	240,350

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expended as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Public Works						
Public Works						
ADMINISTRATION 01-05-500-05						
5001 Salaries-Administration	88,056	88,056	88,056	45,722	88,056	-
5003 Salaries-Other	198,462	198,462	199,691	100,028	109,244	(90,447)
5052 Office Expense	4,992	4,992	7,400	1,767	6,000	(1,400)
5054 Operating Expense	661	661	7,000		7,000	-
5254 Equipment	0	0	0	1,078	0	-
HIGHWAY 01-05-500-15						
5001 Salary-Administration	72,699	72,699	72,699	37,800	73,694	995
5003 Salary-Other	977,956	977,956	975,147	472,075	1,007,827	32,680
5054 Operating Expense	153,969	153,969	110,219	63,966	121,219	11,000
5060 Contracted Services	47,057	47,057	51,000	4,800	52,500	1,500
SNOW REMOVAL 01-05-500-20						
5014 Salaries-Overtime	83,443	83,443	83,430	5,475	85,933	2,503
5054 Operating Expense	197,720	197,720	270,000	46,704	270,000	-
5060 Contracted Services	23,690	23,690	35,250	0	35,250	-
ROADS/BUILDING 01-05-500-30						
5196 Drainage Improvements	66,100	66,100	59,000	52,813	64,632	5,632
5197 T A R expenditures	0	0	0		0	-
5198 Street Reconstruction-Engineering	38,094	38,094	35,000	26,631	35,000	-
5200 Street Resurfacing	257,489	257,489	347,853	268,389	400,000	52,147
5211 LOCIP Expenditures	0	0	0		0	-
5248 Repair/Maintenance/Equipment	286,833	286,833	290,200	159,944	302,400	12,200
5250 Building Maintenance	37,376	37,376	42,090	11,587	42,850	760
5252 Bus Barn Maintenance	862	862	2,250	428	3,030	780
5254 Equipment	3,613	3,613	4,800	1,293	9,100	4,300
TREE WARDEN 01-05-500-40						
5003 Salary-Other	4,800	4,800	4,800	2,490	4,800	-
5054 Operating Expense	28,045	28,045	30,000	3,760	33,000	3,000
TRAFFIC CONTROL 01-05-500-45						
5202 Traffic Signs	41,015	41,015	40,000	34,499	45,825	5,825
5204 Street Lights	18,912	18,912	24,873	7,983	24,873	-
Department Total	2,631,844	2,631,844	2,780,758	1,349,232	2,822,233	41,475
Public Works Totals	2,631,844	2,631,844	2,780,758	1,349,232	2,822,233	41,475

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expended as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Sanitation						
Solid Waste Landfill						
005 Salaries-Part Time	1,452	1,452	1,521	712	1,521	-
206 Waste Disposal	0	0	1,500	0	1,500	-
210 Landfill Operation	9,685	9,685	11,000	10,258	11,000	-
Department Total	11,137	11,137	14,021	10,970	14,021	0
Recycling Transfer Station						
054 Operating Expense	3,770	3,770	4,600	3,585	4,600	-
060 Contracted Services	213,314	213,314	229,262	91,504	229,262	-
213 Hshld Hazard Waste Day	12,372	12,372	4,500	-	8,000	3,500
214 Recycling/Transfer Station	68,480	68,480	82,100	29,433	82,100	-
215 Minimum Tonnage Commitment CRRRA	0	0	0	-	0	-
Department Total	297,936	297,936	320,462	124,522	323,962	3,500
Sanitation Totals	309,073	309,073	334,483	135,492	337,983	3,500

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expended as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Health & Welfare						
Health Department						
001	0	0	0	0	0	-
003	0	0	0	0	0	-
052	0	0	0	0	0	-
054 Operating Expense	0	0	0	0	0	-
058	0	0	0	0	0	-
216	0	0	0	0	0	-
254	0	0	0	0	0	-
5278 APPROPRIATION FOR Regional Health Distr	128,500	128,500	132,060	98,586	138,586	6,526
Department Total	128,500	128,500	132,060	98,586	138,586	6,526
Social Services						
5001 Salary-Administration	960	960	0	0	0	-
5003 Salary Part-Time	27,149	27,135	27,500	12,736	41,652	14,152
5060 Contractual	400	400	3,000	0	0	-
5052 Office Expense	1,500	1,072	1,500	868	1,500	-
5054 Operating Expense	250	0	750	8	500	(250)
5058 Vehicle Expense	450	368	750	726	1,000	250
5224 Relief	4,000	2,052	4,000	485	3,000	(1,000)
5254 Equipment	0	0	0	0	0	-
5260 Utilities	8,500	6,604	8,500	3,760	8,500	-
Department Total	43,209	38,591	46,000	18,583	56,152	13,152
Health & Welfare Totals	171,709	167,091	178,060	117,169	194,738	19,678

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expanded as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Culture & Recreation						
Library						
5001 Salary-Administration	61,000	61,000	61,000	31,673	61,915	915
5003 Salaries-Other	237,772	237,688	237,772	111,139	242,027	4,255
5005 Salaries-Part Time	161,000	159,782	161,000	75,463	161,761	761
5052 Office Expense	7,871	6,773	8,000	3,495	8,000	-
5228 Books	61,000	47,695	64,680	34,518	54,680	(10,000)
5230 Bibliomation	47,129	47,129	48,425	45,347	49,976	551
Utilities	86,000	82,764	86,000	34,349	86,000	-
5240 Materials	26,659	26,518	29,659	14,801	29,659	-
5248 Repair & Maintenance Equipment	10,000	9,986	10,000	12,210	15,318	5,318
5254 Equipment	0	0	0	0	0	-
Department Total	698,431	679,335	707,536	362,995	709,336	1,800
Recreation						
001 Salary-Administration	71,300	71,300	71,300	38,207	65,000	(6,300)
003 Salaries-Other	199,630	199,630	178,946	91,807	184,988	6,042
005 Salaries-Part Time	217,129	217,129	202,000	145,515	205,530	3,530
040 Salaries-Vendors	13,524	13,524	12,965	1,312	15,600	2,635
052 Office Expense	17,745	17,745	8,875	4,979	9,000	125
054 Operating Expense	4,447	4,447	3,000	4,584	4,375	1,375
058 Vehicle Expense	2,734	2,737	3,000	576	3,000	-
232 Utilities	57,184	57,184	64,890	29,527	65,535	645
5238 Wolfe Park Improvements	0	0	0	0	60,000	60,000
242 Masuk Pool	48,000	48,000	32,000	32,000	24,000	(8,000)
5248 Repair & Maintenance	98,849	98,849	65,000	45,216	78,000	13,000
254 Equipment	3	3	0	0	12,500	12,500
Department Total	730,545	730,548	641,976	393,723	727,528	85,552
Culture & Recreation Totals						
	1,428,976	1,409,883	1,349,512	756,718	1,436,864	87,352

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expended as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
Debt Service						
074 Bond & Coupon Redemption	0	0	0	0	0	-
130 Bond Principle Redemption	2,455,000	2,455,000	2,895,000	300,000	3,190,000	295,000
132 Bond Interest	1,934,320	1,934,320	1,890,122	770,885	1,628,611	(261,511)
385 New Debt	64,278		82,700		94,675	11,975
					(68,170)	
133 Note Interest	6,080	6,080	0	0	0	-
134 Bond Note Expense	0	0	0	0	0	-
285 Lease Payments	378,972	378,972	369,159	298,728	368,159	(1,000)
Debt Service Totals	4,838,650	4,774,372	5,236,981	1,369,613	5,213,275	44,464
Special Projects						
Tax Defrayal	5,500	4,364	5,500	4,785	5,500	-
Operation Distribution	2,512	0	0	0	0	-
	0	0	0	0	0	-
	0	0	0	0	0	-
	0	0	0	0	0	-
Department Total	8,012	4,364	5,500	4,785	5,500	-
Special Projects	8,012	4,364	5,500	4,785	5,500	0

TOWN OF MONROE
2011-2012
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2011-2012

Department	Approved Amended budget 2009-2010	Expended budget 2009-2010	Amended Current budget 2010-2011	2010-2011 Expended as of 12/31/10	First Selectman budget 2011-2012	Dollar change 2011-2012 compare 2010-2011
SUMMARY EXPENDITURES						
General Government Totals	6,129,565	5,992,306	6,222,326	3,044,182	6,912,742	690,416
Public Safety Totals	5,542,553	5,484,360	5,701,772	2,735,963	5,942,122	240,350
Public Works Totals	2,631,844	2,631,844	2,780,758	1,349,232	2,822,233	41,475
Sanitation Totals	309,073	309,073	334,483	135,492	337,983	3,500
Health & Welfare Totals	171,709	167,091	178,060	117,169	194,738	16,678
Culture & Recreation Totals	1,428,976	1,409,883	1,349,512	756,718	1,436,864	87,352
Debt Service Totals	4,838,650	4,774,372	5,236,981	1,369,613	5,213,275	(23,706)
Special Projects	8,012	4,364	5,500	4,785	5,500	0
General Fund Totals	21,060,382	20,773,293	21,809,392	9,513,154	22,865,457	1,056,065
						0.04842

EXHIBIT V
BOARD OF EDUCATION
EXPENSE BUDGET

MONROE PUBLIC SCHOOLS
Proposed Budget 2011-2012 Summary by Expense Category

	FY2011 Adopted	FY2012 Proposed	Change Adopted	% Chg
Salary	\$ 31,337,601	\$ 32,045,078	\$ 707,476	2.26%
Benefits	9,857,765	9,673,706	(184,058)	-1.87%
Sbtotal Personnel	\$ 41,195,366	\$ 41,718,784	\$ 523,418	1.27%
Professional Educational & Technical Services	1,580,740	1,491,842	(88,898)	-5.62%
Purchased Property Services	1,446,571	1,249,817	(196,754)	-13.60%
Student Transportation	2,437,633	2,581,576	143,944	5.91%
Tuition	920,265	1,002,188	81,923	8.90%
Other Purchased Services	395,299	392,248	(3,051)	-0.77%
Textbooks & Supplies	974,591.29	924,543	(50,048)	-5.41%
Electric & Heat Energy	1,983,808	1,984,947	1,139	0.06%
Equipment & Photocopy	299,681	313,766	14,085	4.70%
Dues and Fees	80,190	79,874	(317)	-0.39%
Bond Principal & Interest	82,375	-	(82,375)	-100.00%
Miscellaneous Expense	75	75	-	0.00%
Officials & Police	38,145	36,109	(2,035)	-5.34%
Subtotal Non Personnel	\$ 10,239,372.06	\$ 10,056,985.56	\$ (182,386.50)	-1.78%
TOTAL OPERATING BUDGET	\$ 51,434,738.00	\$ 51,775,769.40	\$ 341,031.40	0.66%
FIRST SELECTMAN'S ADJUSTMENT	\$ -	\$ -	\$ -	0.00%
ADJUSTED BUDGET	\$ 51,775,769.40	\$ 51,775,769.40	\$ 341,031.40	0.66%
BOARD OF FINANCE ADJUSTMENT	\$ (341,031.40)	\$ (341,031.40)	\$ (341,031.40)	-0.66%
Budget Total	\$ 51,434,738.00	\$ 51,434,738.00	\$ (0.00)	0.00%

MONROE PUBLIC SCHOOLS

Proposed FY 2012 Budget

Report # 40226

Statement Code: BK - 2

Account Number / Description	FY 2010 Actual 7/1/2009 - 6/30/2010	FY 2011 Adopted 7/1/2010 - 6/30/2011	Budget Request FY 2012 7/1/2011 - 6/30/2012	% Change	Change
5111 ADMINISTRATION-CERTIFIED	\$823,764.90	\$876,320.00	\$863,532.77	(1.46)%	\$(12,787.23)
5112 ADMINISTRATION-PRINCIPALS-CERTIFIED	\$1,264,944.20	\$1,251,253.29	\$1,252,787.00	0.12 %	\$1,533.71
5113 TEACHERS-REG ED-CERTIFIED STAFF	\$18,350,545.58	\$18,193,557.00	\$18,388,614.07	1.07 %	\$195,057.07
5114 TEACHERS-SPED-CERTIFIED STAFF	\$2,989,898.51	\$2,891,754.78	\$2,957,249.54	2.26 %	\$65,494.76
5115 GUIDANCE/SOCIAL WORK-CERTIFIED STAFF	\$967,832.69	\$1,069,103.73	\$1,064,515.66	(0.43)%	\$(4,588.07)
5116 PSYCHOLOGIST-CERTIFIED STAFF	\$659,192.89	\$616,543.80	\$616,543.80	0.00 %	\$0.00
5117 NURSES-NON CERTIFIED STAFF	\$317,689.98	\$320,856.00	\$335,752.00	4.64 %	\$14,896.00
5118 CUSTODIANS-NON CERTIFIED STAFF	\$1,693,363.47	\$1,576,482.00	\$1,562,392.92	(0.89)%	\$(14,089.08)
5119 SECURITY-NON CERTIFIED STAFF	\$88,092.54	\$94,288.32	\$94,787.80	0.53 %	\$499.48
5120 SUBSTITUTES-CALL UP	\$349,663.57	\$350,713.00	\$369,238.00	5.28 %	\$18,525.00
5121 THERAPIST-SPEECH/PHYSICAL	\$98,907.61	\$115,885.44	\$121,678.75	5.00 %	\$5,793.31
5122 SUMMER SCHOOL	\$8,888.00	\$9,000.00	\$4,500.00	(50.00)%	\$(4,500.00)
5123 MAIL DISTRIBUTION	\$7,639.78	\$7,395.00	\$7,395.00	0.00 %	\$0.00
5124 CUSTODIAL/TECHNOLOGY SUMMER WORK	\$54,303.54	\$36,924.00	\$36,924.00	0.00 %	\$0.00
5125 STIPENDS	\$462,012.59	\$267,791.00	\$451,038.04	68.43 %	\$183,247.04
5126 AYP TUTOR	\$52,109.80	\$40,063.20	\$61,166.00	52.67 %	\$21,102.80
5127 DATABASE ADMINISTRATOR	\$71,401.87	\$72,838.00	\$73,667.12	1.15 %	\$837.12

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MONROE PUBLIC SCHOOLS

Proposed FY 2012 Budget

Account Number / Description	FY 2010 Actual 7/1/2009 - 6/30/2010	FY 2011 Adopted 7/1/2010 - 6/30/2011	Budget Request FY 2012 7/1/2011 - 6/30/2012	% Change	Change
5128 OFFICE PERSONNEL AND MANAGEMENT	\$1,579,750.47	\$1,606,676.15	\$1,692,389.98	5.33 %	\$85,713.83
5129 AIDES-REG ED AND SPED	\$1,107,238.70	\$1,242,769.03	\$1,227,279.40	(1.25)%	\$(15,489.63)
5130 LIBRARIANS	\$112,165.01	\$116,091.77	\$90,471.89	(22.07)%	\$(25,619.88)
5131 NEGOTIATIONS RESERVE	\$0.00	\$276,347.00	\$264,646.00	(4.23)%	\$(11,701.00)
5132 EXTRA WORK-CERTIFIED	\$73,267.29	\$66,811.00	\$67,641.02	1.24 %	\$830.02
5133 SUBSTITUTE COORDINATOR	\$9,460.11	\$9,506.42	\$11,610.42	22.13 %	\$2,104.00
5134 PERMANENT SUBSTITUTES	\$77,687.70	\$76,469.00	\$275,849.00	260.73 %	\$199,380.00
5135 EXTRA WORK/OT-NON CERTIFIED PERSONNEL	\$25,586.85	\$28,729.00	\$29,556.00	2.88 %	\$827.00
5137 CUSTODIAL OVERTIME-ACTIVITIES/EMERGENCI	\$63,376.41	\$27,000.00	\$42,000.00	55.56 %	\$15,000.00
5138 CUSTODIAL OVERTIME-SNOW REMOVAL/FIREWAT	\$22,853.64	\$15,000.00	\$15,000.00	0.00 %	\$0.00
5139 CUSTODIAL BLDG CHECK & CALL IN	\$18,935.71	\$19,000.00	\$4,000.00	(78.95)%	\$(15,000.00)
5141 CROWD CONTROL, TIMER, SCORER	\$11,297.35	\$16,315.00	\$16,725.00	2.51 %	\$410.00
5143 NURSE OVERTIME	\$1,459.11	\$4,000.00	\$4,000.00	0.00 %	\$0.00
5145 UNION BUSINESS	\$19,448.00	\$20,029.40	\$20,029.40	0.00 %	\$0.00
5146 NURSE ASSISTANTS	\$13,161.53	\$22,097.00	\$22,097.00	0.00 %	\$0.00
5210 MEDICAL AND DRUG INSURANCE	\$5,964,981.28	\$6,609,655.89	\$6,300,000.00	(4.68)%	\$(309,655.89)
5211 LIFE INSURANCE	\$40,958.25	\$54,534.00	\$54,534.00	0.00 %	\$0.00

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MONROE PUBLIC SCHOOLS

Proposed FY 2012 Budget

Account Number / Description	FY 2010 Actual 7/1/2009 - 6/30/2010	FY 2011 Adopted 7/1/2010 - 6/30/2011	Budget Request FY 2012 7/1/2011 - 6/30/2012	% Change	Change
5212 DISABILITY INSURANCE	\$66,134.30	\$75,839.00	\$75,839.00	0.00 %	\$0.00
5213 DENTAL INSURANCE	\$647,496.00	\$706,435.00	\$708,730.00	0.32 %	\$2,295.00
5216 FLEXIBLE SPENDING-MEDICAL/CHILDCARE	\$7,410.50	\$12,000.00	\$12,000.00	0.00 %	\$0.00
5220 PAYROLL TAXES	\$757,467.80	\$746,972.51	\$785,974.05	5.22 %	\$39,001.54
5230 PENSION CONTRIBUTION	\$295,652.00	\$304,258.00	\$304,258.00	0.00 %	\$0.00
5234 TSA	\$26,499.51	\$21,501.21	\$21,501.21	0.00 %	\$0.00
5240 TUITION REIMBURSEMENT	\$29,999.74	\$30,000.00	\$30,000.00	0.00 %	\$0.00
5250 UNEMPLOYMENT COMPENSATION	\$123,903.78	\$295,182.00	\$113,650.00	(61.50)%	\$(181,532.00)
5260 WORKER'S COMPENSATION	\$387,248.00	\$136,767.00	\$100,000.00	(26.88)%	\$(36,767.00)
5280 CLOTHING ALLOWANCE-CUSTODIAL	\$8,742.99	\$11,000.00	\$11,000.00	0.00 %	\$0.00
5294 PROFESSIONAL DEVELOPMENT-REIMBURSEMENTS	\$500.00	\$21,600.00	\$19,200.00	(11.11)%	\$(2,400.00)
5295 RETIREMENTS	\$944,541.53	\$814,288.00	\$1,119,288.00	37.46 %	\$305,000.00
5296 VACATION BUYBACKS-CERTIFIED	\$6,804.60	\$6,628.00	\$6,628.00	0.00 %	\$0.00
5297 VACATION BUYBACKS-NON CERTIFIED	\$37,083.09	\$11,104.00	\$11,104.00	0.00 %	\$0.00
5320 PROFESSIONAL EDUCATIONAL SERVICES	\$537,213.05	\$552,001.50	\$520,178.00	(5.77)%	\$(31,823.50)
5333 CONFERENCE-COURSE REG FEE	\$38,282.37	\$42,710.00	\$38,550.00	(9.74)%	\$(4,160.00)
5334 PD INSERVICE-EXTERNAL VENDOR	\$33,439.66	\$36,343.00	\$36,343.00	0.00 %	\$0.00

MONROE PUBLIC SCHOOLS

Proposed FY 2012 Budget

Account Number / Description	FY 2010 Actual		FY 2011 Adopted	Budget Request FY 2012		% Change	Change
	7/1/2009 - 6/30/2010	7/1/2010 - 6/30/2011	7/1/2010 - 6/30/2011	7/1/2011 - 6/30/2012	6/30/2012		
5340 OTHER PROFESSIONAL SERVICES							
5411 WATER	\$787,098.43	\$949,685.00	\$896,770.64			(5.57)%	\$(52,914.36)
5421 DISPOSAL SERVICES	\$47,836.35	\$44,100.00	\$43,909.50			(0.43)%	\$(190.50)
5424 GROUNDS MAINTENANCE	\$62,714.63	\$76,795.00	\$76,795.00			0.00 %	\$0.00
5430 CONTRACTED SERVICES	\$72,576.96	\$95,575.00	\$97,500.00			2.01 %	\$1,925.00
5431 BUILDING REPAIRS	\$331,077.83	\$409,660.00	\$412,367.00			0.66 %	\$2,707.00
5432 EMERGENCY REPAIRS	\$190,530.03	\$60,000.00	\$100,000.00			66.67 %	\$40,000.00
5433 EQUIPMENT REPAIRS	\$59,267.44	\$100,000.00	\$100,000.00			0.00 %	\$0.00
5440 RENTALS	\$131,814.73	\$100,954.00	\$103,439.00			2.46 %	\$2,485.00
5442 LEASES	\$10,493.33	\$14,700.00	\$14,700.00			0.00 %	\$0.00
5443 SOFTWARE PURCHASES	\$299,293.84	\$302,400.47	\$74,420.47			(75.39)%	\$(227,980.00)
5444 SOFTWARE RENEWALS	\$229,113.64	\$10,939.00	\$10,838.00			(0.92)%	\$(101.00)
5510 TRANSPORTATION-STUDENT	\$85,839.29	\$231,447.45	\$215,848.45			(6.74)%	\$(15,599.00)
5521 PROPERTY/LIABILITY INSURANCE	\$2,381,791.53	\$2,437,632.57	\$2,581,576.46			5.91 %	\$143,943.89
5522 UMBRELLA INSURANCE	\$98,388.00	\$117,160.00	\$117,160.00			0.00 %	\$0.00
5523 VEHICLE LIABILITY INSURANCE	\$60,646.00	\$63,500.00	\$63,500.00			0.00 %	\$0.00
5524 ERRORS AND OMISSIONS INSURANCE	\$4,024.00	\$4,104.00	\$4,104.00			0.00 %	\$0.00
	\$19,055.00	\$19,436.00	\$19,436.00			0.00 %	\$0.00

MONROE PUBLIC SCHOOLS

Proposed FY 2012 Budget

Account Number / Description	FY 2010	FY 2011	Budget Request	% Change	Change
	Actual	Adopted	FY 2012		
	7/1/2009 -	7/1/2010 -	7/1/2011 -		
	6/30/2010	6/30/2011	6/30/2012		
5525 BOILERS AND MACHINERY INSURANCE	\$11,602.00	\$11,600.00	\$11,600.00	0.00 %	\$0.00
5526 INTERSCHOLASTIC ATHLETIC INSURANCE	\$10,285.00	\$10,925.00	\$10,925.00	0.00 %	\$0.00
5527 SMALL CLAIMS-SELF INSURANCE	\$0.00	\$1,000.00	\$1,000.00	0.00 %	\$0.00
5530 POSTAGE	\$27,646.14	\$30,476.39	\$28,834.39	(5.39) %	\$(1,642.00)
5531 TELEPHONE/COMMUNICATIONS	\$66,236.57	\$72,823.04	\$71,683.04	(1.57) %	\$(1,140.00)
5540 PRINTING AND ADVERTISING	\$14,605.42	\$10,313.00	\$10,313.00	0.00 %	\$0.00
5560 TUITION-MAGNET,TECH,VO-AG,ADULT	\$287,793.00	\$330,500.00	\$340,426.00	3.00 %	\$9,926.00
5561 TUITION-PUBLIC	\$152,020.80	\$406,400.00	\$533,622.00	31.30 %	\$127,222.00
5563 TUITION-PRIVATE	\$69,948.92	\$183,365.00	\$128,140.00	(30.12) %	\$(55,225.00)
5580 TRAVEL-MILEAGE AND LODGING	\$37,424.53	\$35,690.77	\$35,311.63	(1.06) %	\$(379.14)
5590 OTHER PURCH SERVICES	\$48,340.80	\$18,270.97	\$18,381.11	0.60 %	\$110.14
5611 SUPPLIES-INSTRUCTIONAL	\$294,492.57	\$262,866.47	\$281,536.87	7.10 %	\$18,670.40
5612 SUPPLIES-AV	\$13,050.06	\$14,188.22	\$13,084.82	(7.78) %	\$(1,103.40)
5613 SUPPLIES-CUSTODIAL	\$152,465.08	\$121,685.00	\$106,400.00	(12.56) %	\$(15,285.00)
5614 SUPPLIES-MAINTENANCE	\$43,337.71	\$73,111.00	\$62,111.00	(15.05) %	\$(11,000.00)
5615 SUPPLIES-SECURITY	\$1,769.45	\$1,500.00	\$1,500.00	0.00 %	\$0.00
5617 CLASSROOM REBINDS	\$0.00	\$250.00	\$0.00	(100.00) %	\$(250.00)

MONROE PUBLIC SCHOOLS

Proposed FY 2012 Budget

Account Number / Description	FY 2010	FY 2011	Budget Request	% Change	Change
	Actual	Adopted	FY 2012		
	7/1/2009 -	7/1/2010 -	7/1/2011 -		
	6/30/2010	6/30/2011	6/30/2012		
5618 WORKBOOKS	\$42,797.46	\$58,451.78	\$51,467.99	(11.95)%	\$(6,983.79)
5619 CLASSROOM LIBRARY BOOKS	\$7,776.63	\$9,089.00	\$6,490.62	(28.59)%	\$(2,598.38)
5621 NATURAL GAS	\$44,976.92	\$54,922.00	\$161,509.00	194.07 %	\$106,587.00
5622 ELECTRICITY	\$807,957.05	\$1,088,483.00	\$1,148,125.80	5.48 %	\$59,642.80
5623 BOTTLED GAS/PROPANE	\$7,097.55	\$11,448.00	\$11,448.00	0.00 %	\$0.00
5624 HEAT ENERGY	\$655,079.13	\$822,455.00	\$654,489.00	(20.42)%	\$(167,966.00)
5626 GASOLINE	\$3,612.56	\$6,500.00	\$9,375.00	44.23 %	\$2,875.00
5640 TEXTBOOKS-NEW CURRICULUM	\$45,187.10	\$0.00	\$0.00	--	\$0.00
5641 TEXTBOOKS-REPLACEMENT AND ADDITIONAL	\$56,951.87	\$40,827.72	\$46,433.86	13.73 %	\$5,606.14
5642 LIBRARY BOOKS	\$55,375.60	\$28,400.00	\$25,400.01	(10.56)%	\$(2,995.99)
5643 LIBRARY REBINDS	\$227.64	\$560.10	\$560.10	0.00 %	\$0.00
5644 NEWSPAPER AND PERIODICALS-STUDENT	\$5,484.89	\$1,953.00	\$3,953.00	102.41 %	\$2,000.00
5645 SUPPLIES-LIBRARY	\$6,520.79	\$7,101.90	\$6,873.50	(3.22)%	\$(228.40)
5646 NEWSPAPER AND PERIODICALS-STAFF	\$1,936.70	\$2,301.22	\$2,301.22	0.00 %	\$0.00
5660 TESTING SUPPLIES-SPECIAL AND REGULAR ED	\$10,986.03	\$10,773.00	\$10,773.00	0.00 %	\$0.00
5684 INK AND TONER CARTRIDGES	\$43,537.14	\$51,785.66	\$51,785.66	0.00 %	\$0.00
5685 UNIFORM RECONDITIONING	\$7,099.50	\$10,234.54	\$9,398.54	(8.17)%	\$(836.00)

MONROE PUBLIC SCHOOLS

Proposed FY 2012 Budget

Account Number / Description	FY 2010 Actual 7/1/2009 - 6/30/2010	FY 2011 Adopted 7/1/2010 - 6/30/2011	Budget Request FY 2012 7/1/2011 - 6/30/2012	% Change	Change
5686 OTHER ATHLETIC COSTS	\$37,625.68	\$33,448.08	\$28,061.66	(16.10)%	\$(5,386.42)
5687 ATHLETIC SUPPLIES	\$11,981.03	\$26,860.00	\$28,060.97	4.47 %	\$1,200.97
5688 UNIFORMS - NEW	\$8,149.00	\$18,036.88	\$19,170.63	6.29 %	\$1,133.75
5689 PERSONAL STUDENT AGENDAS	\$3,790.00	\$0.00	\$0.00	---	\$0.00
5690 SUPPLIES-OTHER	\$119,554.66	\$151,580.72	\$119,592.77	(21.10)%	\$(31,987.95)
5691 COPIER STAPLES AND PAPER	\$37,111.29	\$49,587.00	\$49,587.00	0.00 %	\$0.00
5730 EQUIPMENT-NEW-INSTRUCTIONAL	\$110,447.16	\$18,105.01	\$15,805.50	(12.70)%	\$(2,299.51)
5731 PHOTOCOPY EQUIPMENT	\$272,874.96	\$275,000.00	\$275,000.00	0.00 %	\$0.00
5739 EQUIPMENT-NEW-NON INSTRUCTIONAL	\$396,792.93	\$6,576.00	\$22,960.50	249.16 %	\$16,384.50
5810 DUES AND FEES	\$59,462.44	\$80,190.01	\$79,873.50	(0.39)%	\$(316.51)
5831 BOND PRINCIPAL	\$150,000.00	\$75,000.00	\$0.00	(100.00)%	\$(75,000.00)
5832 BOND INTEREST	\$9,997.19	\$7,375.00	\$0.00	(100.00)%	\$(7,375.00)
5890 MISCELLANEOUS EXPENSES	\$0.00	\$75.00	\$75.00	0.00 %	\$0.00
5891 OFFICIALS	\$13,668.31	\$22,190.59	\$20,155.35	(9.17)%	\$(2,035.24)
5892 POLICE	\$11,928.53	\$15,954.00	\$15,954.00	0.00 %	\$0.00
GRAND TOTAL	\$50,493,056.67	\$51,434,738.00	\$51,775,769.40	0.66 %	\$341,031.40

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**Monroe Board of Education
FY 2011-2012 Budget
Estimated Grants**

	10-11 Budget	11-12 Budget	Difference	% Change
Grants:				
Excess Cost (SPED)	\$390,476	\$489,018	\$98,542	25.2%
Consolidated Grant				
Title I (Formerly Chapter I)	\$106,282	\$106,282	\$0	0.0%
Title II, Part A, Teacher and Principal Training	\$72,085	\$72,085	\$0	0.0%
Sub-Total Consolidated Grant	\$178,367	\$178,367	\$0	0.0%
Educational Cost Sharing (Stimulus Dollars)				
IDEA Part B (611)	\$937,644	\$0	(\$937,644)	-100.0%
IDEA ARRA Part B (611) (2 year)	\$669,067	\$669,067	\$0	0.0%
IDEA Part B (619)	\$370,645	\$0	(\$370,645)	-100.0%
IDEA ARRA Part B (619) (2 year)	\$24,957	\$24,957	\$0	0.0%
Education Jobs Fund (2 year)	\$14,858	\$0	(\$14,858)	-100.0%
Sub-Total IDEA	\$2,237,171	\$858,300	(\$1,378,871)	-61.6%
BESB	\$0	\$4,000	\$4,000	#DIV/0!
Carl D. Perkins Grant	\$29,667	\$29,667	\$0	0.0%
Adult Education	\$12,769	\$13,000	\$231	1.8%
Magnet School Transportation	\$11,370	\$0	(\$11,370)	0.0%
Other Miscellaneous Grants (E-Rate)	\$34,791	\$10,000	(\$24,791)	-71.3%
Sub-Total Other	\$88,597	\$56,667	(\$31,930)	-36.0%
Total excluding Educational Cost Sharing & Transportation	\$2,894,611	\$1,582,352	(\$1,312,259)	-45.3%

**Monroe Board of Education
 FY 2011-2012 Budget
 Estimated Special Revenue**

	Proposed 11-12		
	FY 2010 - 11	Budget	Difference % Change
Adult Education & Summer School	\$24,000	\$22,000	(\$2,000) -8.3%
A & I	\$120,000	\$120,000	\$0 0.0%
Intramurals	\$11,000	\$0	\$0 0.0%
Facility Use	\$10,000	\$0	\$0 0.0%
Pool Use	\$32,916	\$50,000	\$17,084 51.9%
Lawlaw	\$40,000	\$0	\$0 0.0%
Jockey Hollow Daycare	\$122,000	\$0	(\$122,000) -100.0%
Kinderacademy	\$250,000	\$250,000	\$0 0.0%
Masuk High School Childcare	\$137,375	\$0	(\$137,375) -100.0%
Masuk High School Surcharges	\$310,000	\$250,000	(\$60,000) -19.4%
Non Athletic Surcharges	\$100,000	\$0	(\$100,000) -100.0%
Jockey Hollow Surcharges	\$35,000	\$35,000	\$0 0.0%
Masuk High School Parking Fees	\$35,000	\$35,000	\$0 0.0%
Preschool	\$25,000	\$25,000	\$0 0.0%
Fresh Fest	\$1,500	\$1,500	\$0 0.0%
Gate Receipts	\$30,000	\$30,000	\$0 0.0%
Miscellaneous	\$2,000	\$2,000	\$0 0.0%
Donations	\$25,000	\$25,000	\$0 0.0%
SPED	\$70,000	\$0	(\$70,000) -100.0%
REAL	\$50,000	\$50,000	\$0 0.0%
Totals	\$1,430,781	\$866,500	(\$474,291) -33.1%

EXHIBIT VI
REVENUE BUDGET
SUMMARY

TOWN OF MONROE
2011-2012
BUDGET

REVENUE BUDGET SUMMARY

The following is a comparison of the proposed 2011-2012 revenue budget with the 2010-2011 revenue budget

REVENUES	2010-2011	2011-2012	INCREASE (DECREASE)	
			\$	%
LICENSES ,PERMITS, FINES	601,450	576,200	(25,250)	-4.20%
INTERGOVERNMENTAL TOWN	1,003,995	923,603	(80,392)	-8.01%
CHARGES for SERVICES	351,210	364,210	13,000	3.70%
INTEREST, DIVIDENDS & LIENS	650,000	525,000	(125,000)	-19.23%
MISCELLANEOUS TOWN	60,000	45,000	(15,000)	-25.00%
INTERGOVERNMENTAL	5,752,918	6,663,118	910,200	15.82%
EDUCATION				
A R R A - SFSF	937,611	-	(937,611)	-100.00%
MISCELLANEOUS EDUCATION	10,000	10,000	-	0.00%
STATE GRANTS EDUCATION	2,017,948	1,582,352	(435,596)	-21.59%
CONTRA REIMBURSABLES	1,340,796	956,500	(384,296)	-28.66%
EDUCATION				
SUB TOTAL NON-TAX REVENUE	12,725,928	11,645,983	(1,079,945)	-8.49%
OTHER FUNDING SOURCES				
UNDESIGNATED FUND BALANCE	370,000	160,000	-	0.00%
SUPPLEMENTAL TAXES	250,000	250,000	(210,000)	-56.76%
TAXES PRIOR YEAR	235,000	400,000	-	0.00%
OPERATING TRANSFERS	28,390	-	(28,390)	-100.00%
CURRENT TAXES REQUIRED	63,121,556	64,543,065	1,421,509	2.25%
SUB TOTAL OTHER FUNDING SOURCES	64,004,946	65,353,065	1,348,119	2.11%
TOTAL REVENUE & OTHER FUNDING SOURCES	76,730,874	76,999,048	268,174	0.35%

TOWN OF MONROE
2011-2012
BUDGET
REVENUE PROJECTION

	Actual Income 2009-2010	Estimated (Budgeted) Income 2010-2011	Actual 2010-2011 as of 12/31/2010	Estimated Income 2011-2012	Dollar change 2011-2012 compare 2010-2011	% change
Income from General Sources						
TOWN REVENUE						
LICENSES, PERMITS, FINES						
Building	116,499	175,000	104,002	175,000	-	0.00%
Burning Permits	2,200	2,000	200	2,000	-	0.00%
Canine Licenses	1,445	2,000	1,144	2,000	-	0.00%
Driveway Permits	150	750	120	200	(550)	-73.33%
Food Licenses	-	-	-	-	-	-
Hauler Fees/Administration	-	-	-	-	-	0.00%
Library	20,983	20,000	10,366	20,000	-	0.00%
Planning & Zoning	15,998	15,000	9,518	15,000	-	0.00%
Police Permits	10,452	8,000	4,892	8,000	-	0.00%
Refuse Permits	4,700	3,700	200	4,000	300	8.11%
Town Clerk	350,494	375,000	184,996	350,000	(25,000)	-6.67%
SUB-TOTAL	522,921	601,450	315,438	576,200	(25,250)	-4.20%
INTERGOVERNMENTAL						
Boat Tax	2,007	3,918	3,170	3,000	(918)	-23.43%
Bond Interest Subsidy	544,173	526,089	131,954	500,534	(25,555)	-4.86%
Capital Equipment Pilot	208,828	180,000	151,649	150,000	(30,000)	-16.67%
Circuit Breaker	148,250	145,000	164,148	160,000	15,000	10.34%
Disabled Persons	2,537	2,000	2,486	2,400	400	20.00%
Pilot State Property	10,989	10,469	10,529	10,469	-	0.00%
Elderly Property Tax	2,000	2,000	666	-	(2,000)	-100.00%
Federal Crime Bill	-	-	-	-	-	0.00%
LOCIP	-	-	-	-	-	0.00%
Pequot	30,614	29,519	9,074	27,200	(2,319)	-7.86%
Revenue Sharing	-	-	-	-	-	0.00%
Social Service Relief	-	-	-	-	-	0.00%
State Aid Roads	-	-	-	-	-	0.00%
Telephone Access	60,768	95,000	-	60,000	(35,000)	-36.84%
Unanticipated Grants	-	-	-	-	-	0.00%
Veterans Exemption	10,266	10,000	9,622	10,000	-	0.00%
Youth Service Bureau	-	-	-	-	-	0.00%
Camia Grant	-	-	-	-	-	0.00%
Property Tax Relief Grant	-	-	-	-	-	0.00%
SUB-TOTAL	1,020,432	1,003,995	483,298	923,603	(80,392)	-8.01%

TOWN OF MONROE
2011-2012
BUDGET
REVENUE PROJECTION

	Actual Income 2009-2010	Estimated (Budgeted) Income 2010-2011	Actual as of 12/31/2010	Estimated Income 2011-2012	Dollar change 2011-2012 compare 2010-2011	% change
Income from General Sources						
CHARGES for SERVICES						
Bus Barn	15,960	15,960	7,980	15,960	-	0.00%
EMS Intercept (contra)	-	-	-	-	-	0.00%
EMS Billing	-	-	-	-	-	0.00%
Inland Wetlands	8,187	16,000	7,355	15,000	(1,000)	-6.25%
Landfill Lease	42,299	42,000	19,938	42,000	-	0.00%
Nutrition	1,197	3,750	433	2,750	(1,000)	-26.67%
Recreation Department	288,161	220,000	64,602	230,000	10,000	4.55%
Recreation New Programs	-	-	-	-	-	0.00%
Senior Citizen Transportation	6,002	5,000	3,259	5,000	-	0.00%
Senior Citizen Registration	4,050	3,500	1,134	3,500	-	0.00%
Special Police Assignments	-	-	-	-	-	0.00%
Special Police Assignments Admin	-	45,000	-	50,000	5,000	11.11%
W M N R Admin fee	-	-	-	-	-	-
SUB-TOTAL	365,856	351,210	104,701	364,210	13,000	3.70%
INTEREST, DIVIDENDS & LIENS						
Interest Taxes	310,317	200,000	131,953	200,000	-	0.00%
Interest Investments	426,511	450,000	249,736	325,000	(125,000)	-27.78%
SUB-TOTAL	736,828	650,000	381,689	525,000	(125,000)	-19.23%
MISCELLANEOUS						
Miscellaneous Income	33,581	60,000	17,509	45,000	(15,000)	66.67%
SUB-TOTAL	33,581	60,000	17,509	45,000	(15,000)	66.67%
TOTAL TOWN REVENUE	2,679,618	2,666,655	1,302,635	2,434,013	(232,642)	-8.72%

TOWN OF MONROE
2011-2012
BUDGET
REVENUE PROJECTION

Income from General Sources	Actual Income 2009-2010	Estimated (Budgeted) Income 2010-2011	Actual as of 12/31/2010	Estimated Income 2011-2012	Dollar change 2011-2012 compare 2010-2011	% change
B. O. E. REVENUE						
INTERGOVERNMENTAL						
ECS	5,634,495	5,634,507	1,423,627	6,572,118	937,611	16.64%
ARRA-SFFESG	604,382	604,382	301,878	-	(604,382)	-100.00%
ARRA-SFFGSF	333,229	333,229	166,477	-	(333,229)	-100.00%
SPECIAL EDUCATION	90,778	118,411	-	91,000	(27,411)	-23.15%
TRANSPORTATION	-	-	-	-	-	-
SUB-TOTAL	6,662,884	6,690,529	1,891,982	6,663,118	(27,411)	-0.41%
MISCELLANEOUS						
Individual Tuition	10,921	10,000	4,151	10,000	-	0.00%
Regional District	-	-	-	-	-	-
Oxford Tuition	-	-	-	-	-	0.00%
SUB-TOTAL	10,921	10,000	4,151	10,000	-	0.00%
TOTAL B.O.E. REVENUE	6,673,805	6,700,529	1,896,133	6,673,118	(27,411)	-0.41%
TOTAL REVENUE	9,353,423	9,367,184	3,198,768	9,107,131	(260,053)	-2.78%

EXHIBIT IX

FINANCIAL PLAN

AND RECOMMENDED

FISCAL POLICY

TOWN OF MONROE
2011-2012
BUDGET

TOWN OF MONROE 2011-2012

FINANCIAL PLAN & RECOMMENDED FISCAL POLICY

The following is a summary of the Revenues and Expenditures for the Town as compared with the previous years budget.

REVENUE	2010-2011	2011-2012	INCREASE (DECREASE)
NON-TAX			
Municipal	2,666,655	2,434,013	(232,642)
Education	6,700,529	6,673,118	(27,411)
TOTAL	9,367,184	9,107,131	(260,053)
EXPENDITURES			
Municipal	16,572,411	17,652,182	1,079,771
Debt Service	5,236,981	5,213,275	(23,706)
Education	51,434,738	51,434,739	1
E M S Reserve	30,000	30,000	0
P O C D Reserve	40,000	40,000	0
Capital Equipment	0	0	0
Revaluation	70,000	70,000	0
Internal Service Fund	20,000	20,000	0
TOTAL	73,404,130	74,460,196	1,056,066
EXCESS EXPENDITURES OVER REVENUES	64,036,946	65,353,065	1,316,119

The following is the recommended Fiscal Policy for the funding of the 2011-2012 Budget

\$64,543,065

UNDESIGNATED FUND BALANCE

The 2009-2010 annual audit confirmed that the Town had an Undesignated Fund Balance as stated.

\$3,653,094

Use of Undesignated Fund Balance

Fund Capital Equipment Projects	-
Fund Internal Service Reserve	20,000
Fund Revaluation Reserve	70,000
Fund P O C D	40,000
Fund E M S Capital Reserve	30,000
Fund Operations	-
	\$ 160,000

This will leave the Fund Balance at :
Undesignated Fund Balance as a % to Budget

3,493,094
4.69%

Supplemental Taxes **250,000**

Previous Years Taxes **400,000**

Operating Transfers Reduction of \$28,390 from prior year

TOWN OF MONROE
2011-2012 BUDGET

FINANCIAL PLAN & RECOMMENDED FISCAL POLICY

SUMMARY OF BACK TAX COLLECTIONS

<u>FISCAL YEAR</u>	<u>UNCOLLECTED BACK TAXES</u>	<u>BUDGETED COLLECTIONS</u>	<u>COLLECTED</u>
1998-99	1,541,322	500,000	434,075
1999-00	906,222	300,000	440,898
2000-01	907,714	300,000	335,935
2001-02	994,623	300,000	347,317
2002-03	960,667	300,000	554,823
2003-04	844,987	315,000	461,352
2004-05	695,487	340,000	388,573
2005-06	507,560	340,000	228,683
2006-07	371,688	300,000	217,905
2007-08	570,025	200,000	340,766
2008-09	757,766	200,000	359,438
2009-10	798,026	200,000	467,644
2010-2011	866,701	235,000	In Process

CURRENT YEARS TAXES (Budgeted) **64,543,065**

BUDGETED COLLECTION RATE **98.5%**

SUMMARY

The sources of funding are:

	<u>2010-2011</u>	<u>2011-2012</u>	<u>CHANGE</u>
Undesignated Fund Balance	370,000	160,000	(210,000)
Supplemental Taxes	250,000	250,000	0
Operating Transfers	28,390	0	(28,390)
Prior Years Taxes	235,000	400,000	165,000
			0
Current Years Taxes	63,121,556	64,543,065	1,421,509

GRAND LIST

The Estimated Grand List increased in value by an estimated \$8,256,360 which represents an increase in value of .37% percent.

The estimated 2010 Grand List (adjusted for a collection rate of 98.5% and the elderly tax relief) is \$2,241,857,068 and the implementation of the Fiscal policy will require a mill rate of 28.79

The change in the mill rate of (.53) mills represents a 1.88% **increase** as compared to the 2010-2011 mill rate.

TOWN of MONROE
FINANCIAL PLAN
RECOMMENDED FISCAL POLICY
2011-2012

	BUDGET 2010-2011	RECOMMENDED 2011-2012	CHANGE 2011-2012 2010-2011	%CHANGE
REVENUE NON-TAX				
TOWN REVENUE				
LICENSES, PERMITS FINES	601,450	576,200	(25,250)	-4.20%
INTERGOVERNMENTAL	1,003,995	923,603	(80,392)	-8.01%
CHARGES for SERVICES	351,210	364,210	13,000	3.70%
INTEREST, DIVIDENDS & LIENS	650,000	525,000	(125,000)	-19.23%
MISCELLANEOUS	60,000	45,000	(15,000)	-25.00%
TOTAL TOWN REVENUE	2,666,655	2,434,013	(232,642)	-8.72%
B. O. E. REVENUE				
INTERGOVERNMENTAL	6,690,529	6,663,118	(27,411)	-0.41%
MISCELLANEOUS	10,000	10,000	0	0.00%
STATE GRANTS	2,017,948	1,582,352	(435,596)	-21.59%
CONTRA ACCOUNTS	1,340,796	956,500	(384,296)	-28.66%
TOTAL B. O. E. REVENUE	10,059,273	9,211,970	(847,303)	-8.42%
TOTAL REVENUE NON-TAX	12,725,928	11,645,983	(1,079,945)	-8.49%
EXPENDITURES				
TOWN				
General Government Totals	6,222,326	6,912,742	690,416	11.10%
Public Safety Totals	5,701,772	5,942,122	240,350	4.22%
Public Works Totals	2,780,758	2,822,233	41,475	1.49%
Sanitation Totals	334,483	337,983	3,500	1.05%
Health & Welfare Totals	178,060	194,738	16,678	9.37%
Culture & Recreation Totals	1,349,512	1,436,864	87,352	6.47%
Special Projects	5,500	5,500	0	0.00%
TOWN OPERATING TOTALS	16,572,411	17,652,182	1,079,771	6.52%
DEBT SERVICE	5,236,981	5,213,275	(23,706)	-0.45%
1				
Operating budget	50,497,127	51,434,739	937,612	
ARRA- SFSF	937,611	0	(937,611)	0.00%
State Grants	2,017,948	1,582,352	(435,596)	-21.59%
Contra Expenditures	1,308,796	956,500	(352,296)	-26.92%
EDUCATION TOTALS	54,761,482	53,973,591	(787,891)	-1.44%
OTHER EXPENDITURES				
E M S Capital Reserve	30,000	30,000	0	0.00%
Internal Service Reserve	20,000	20,000	0	0.00%
P O C D Reserve	40,000	40,000	0	0.00%
Revaluation Reserve	70,000	70,000	0	0.00%
Capital Equipment/Projects	0	0 *	0	0.00%
OTHER EXPENDITURES TOTAL	160,000	160,000	0	0.00%
TOTAL EXPENDITURES	76,730,874	76,999,048	268,174	0.35%

TOWN of MONROE
 FINANCIAL PLAN
 RECOMMENDED FISCAL POLICY
 2011-2012

	BUDGET 2010-2011	RECOMMENDED 2011-2012	CHANGE 2011-2012 2010-2011	% CHANGE
EXCESS EXPENDITURES OVER REVENUE	64,004,946	65,353,065	1,348,119	2.11%
FUNDING SOURCES				
Undesignated Fund Balance	370,000	160,000	(210,000)	-56.76%
Supplemental Taxes	250,000	250,000	0	0.00%
Operating Transfers	28,390		(28,390)	-100.00%
Prior Years Taxes	235,000	400,000	165,000	70.21%
Current Years Taxes	63,121,556	64,543,065	1,421,509	2.25%
Total Sources of Funding	64,004,946	65,353,065	1,348,119	2.11%
Estimated Grand List (Modified) @ 98.5% Collection Rate	2,233,600,708	2,241,857,068	8,256,360	0.37%
Mill Rate	28.26	28.79	0.53	1.88%

CAPITAL IMPROVEMENT PLAN